

# **Pangaea Oncology**

**EQUITY - SPAIN** Sector: Biotechnology

Closing price: EUR 2.06 (1 Nov 2023) Report date: 2 Nov 2023 (14:00h)

vet tangible

6m Results 2023 Independent Equity Research

6m Results 2023

Opinion (1): In line

Impact (1): We will maintain our estimates

Pangaea Oncology (PANG) is a small Spanish biotech company (Zaragoza), specialising in differentiated cancer diagnosis and treatment and corporate services (molecular diagnostics and biomarker discovery for the pharmaceutical industry). It is run by a prestigious medical team that includes its founders (c.13% of capital). The Villagrá family (Villagrá) and GPI (Mayoral) are reference shareholders.

#### **Market Data**

| Market Cap (Mn EUR and USD)    | 62.8 66.2          |
|--------------------------------|--------------------|
| EV (Mn EUR and USD) (2)        | 65.3 68.8          |
| Shares Outstanding (Mn)        | 30.5               |
| -12m (Max/Med/Mín EUR)         | 2.42 / 1.91 / 1.46 |
| Daily Avg volume (-12m Mn EUR) | 0.03               |
| Rotation <sup>(3)</sup>        | 12.9               |
| Factset / Bloomberg            | PANG-ES / PANG SM  |
| Close fiscal year              | 31-Dec             |

#### Shareholders Structure (%)(7)

| GPI (Domínguez Family, Mayoral)    | 13.8 |
|------------------------------------|------|
| Vidaro Inv. (Villagrá Blanco Fam.) | 8.2  |
| Mirling Europe                     | 6.6  |
| Hersol XXI (Solans Family)         | 4.4  |
| Free Float                         | 12.4 |

| Financials (Mn EUR)                | 2022   | <b>2023</b> e | <b>2024</b> e | <b>2025</b> e |
|------------------------------------|--------|---------------|---------------|---------------|
| Adj. nº shares (Mn)                | 27.1   | 30.5          | 30.5          | 30.5          |
| Total Revenues                     | 4.4    | 10.8          | 16.2          | 17.8          |
| Rec. EBITDA                        | -3.3   | -1.3          | 1.0           | 1.8           |
| % growth                           | -110.5 | 61.6          | 177.2         | 77.6          |
| % Rec. EBITDA/Rev.                 | n.a.   | n.a.          | 6.1           | 9.9           |
| % Inc. EBITDA sector (4)           | -8.0   | -5.3          | 13.7          | 27.3          |
| Net Profit                         | -2.7   | -0.6          | 0.7           | 1.4           |
| EPS (EUR)                          | -0.10  | -0.02         | 0.02          | 0.05          |
| % growth                           | -256.1 | 79.1          | 208.0         | 106.8         |
| Ord. EPS (EUR)                     | -0.09  | -0.03         | 0.01          | 0.04          |
| % growth                           | -106.2 | 66.1          | 142.3         | 164.3         |
| Rec. Free Cash Flow <sup>(5)</sup> | -3.4   | -3.4          | -0.8          | -0.1          |
| Pay-out (%)                        | 0.0    | 0.0           | 0.0           | 0.0           |
| DPS (EUR)                          | 0.00   | 0.00          | 0.00          | 0.00          |
| Net financial debt                 | -4.8   | 1.3           | 1.9           | 1.8           |
| ND/Rec. EBITDA (x)                 | n.a.   | n.a.          | 1.9           | 1.0           |
| ROE (%)                            | n.a.   | n.a.          | 2.9           | 5.8           |
| ROCE (%) <sup>(5)</sup>            | n.a.   | n.a.          | 5.0           | 7.1           |
|                                    |        |               |               |               |

| P/E                | n.a.  | n.a. | 90.9 | 43.9 |
|--------------------|-------|------|------|------|
| Ord. P/E           | n.a.  | n.a. | n.a. | 58.2 |
| P/BV               | 2.7   | 2.7  | 2.6  | 2.5  |
| Dividend Yield (%) | 0.0   | 0.0  | 0.0  | 0.0  |
| EV/Sales           | 14.95 | 6.05 | 4.02 | 3.67 |

EV/Rec. EBITDA n.a. n.a. 37.2 n.a. EV/EBIT 34.4 n.a. n.a. n.a. FCF Yield (%)(5) n.a. n.a. n.a n.a.

- The opinion regarding the results is on reported EBITDA with respect to our estimate for the year (12m). The impact reflects whether, due to the results, we envisage a significant revision (>5% - 10%, depending on the sector) of our EBITDA estimate (for any of the estimated years).
- Please refer to Appendix 3.

Ratios & Multiples (x)(6)

- Rotation is the % of the capitalisation traded 12m.
- Sector: Europe Biotechnology.
  Please see Appendix 2 for the theoretical tax rate (ROCE) and rec. FCF calculation. Multiples and ratios calculated over prices at the date of this report.
- Others: Founders 13.2%, Irigen 6.6%, Eléctrica del Oeste 6.3%, Areyhold S.L.U. 6.2%
- Serpis 5.9%, Ideas de Bombero 5.8%, Orensanas, 5.5%, Asfodel 5.1%.

(\*) Unless otherwise indicated, all the information contained in this report is based on: The Company, Factset and Lighthouse.

# 1H23 earnings: in line. The impact of M&A is not

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SUBSTANTIAL REVENUE IMPROVEMENT IN 1H23 (EUR 2.6MN; +13.0% VS 1H22) THANKS TO THE CHANGE OF STRATEGY IN THE CLINICAL CARE SEGMENT... PANG posted revenue growth in 1H23 (+13.0% YoY). The focus on follow-up visits rather than ward visits drove year-on-year growth of 48% in the number of new patients in 1H23. By business line: i) clinical care (EUR 2.0Mn; +11.9% vs 1S22) registered growth in both clinical trials (+41%) and cancer diagnostics (+44.3%); but ii) business services has yet to revisit pre-2022 metrics (EUR 0.6Mn; +17.3% vs 1H22 but vs EUR 1.2Mn in 1H21).

... ALTHOUGH 1H23 EBITDA (NEGATIVE BY EUR 1.3MN) WAS UNDERMINED BY THE OPEX NEEDED TO CARRY OUT ACQUISITIONS IN 2H23. Despite the expansion in the gross margin (+3pp) the company reported a loss at the recurring EBITDA level of EUR 1.2Mn (vs EUR -1.3Mn 1H22), in part due to the growth in overhead (staff costs: +12% due to the acquisition of QTI in 2022). Grant income of EUR 0.2Mn (NGEU) was not sufficient to offset the costs of preparing for M&A activity (in 2H23) to leave reported EBITDA negative by EUR 1.3Mn (vs EUR -1.1Mn in 1H22).

PANG STILL HAD A NET CASH POSITION AT THE JUNE CLOSE (OF EUR 1.6MN). Albeit waning, especially on account of the share buyback programme (EUR 2Mn) and operating losses. Elsewhere, PANG has signed a letter of intent for the issuance of EUR 5Mn of convertible bonds (8% of its market cap., implying potential dilution). We think the M&A activity planned for 2H23 will leave PANG with EUR 1.3Mn of net debt by year-end 2023e. Leaving it with capacity for further M&A-led growth.

ESTIMATES UNCHANGED. We are leaving our estimates intact: earnings in line. Note they do not reflect the impact of recent acquisitions: IOB (revenue FY22: EUR 7.3Mn) and Pectus (revenue FY22: EUR 1.1Mn). Our baseline scenario calls for revenue of EUR 10.8Mn and EBITDA of EUR -1,3Mn in 23e (EUR 16.2Mn of revenue and EUR 1.0Mn of EBITDA in 24e).

QUANTUM LEAP VIA M&A NOT YET TANGIBLE AND WON'T BE UNTIL 2024E: THE YEAR OF RECKONING. Nevertheless, some of the impact of the M&A strategy should be felt in 2023e. The full year results will provide an initial indicator for gauging the success of the company's M&A growth strategy. However, 2024e will be key: once all the acquisitions have been assimilated and the (anticipated) synergies have materialised, the business services line (the crux of the equity story) should take off, driving EBITDA above the breakeven mark at last. Well above.

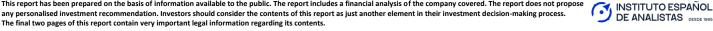
#### Relative performance (Base 100)

140



| Stock performance (%)              | -1m  | -3m  | -12m | YTD  | -3Y   | -5Y   |
|------------------------------------|------|------|------|------|-------|-------|
| Absolute                           | -4.6 | -6.4 | 40.1 | 25.6 | 30.6  | -3.2  |
| vs Ibex 35                         | -0.9 | -1.9 | 23.5 | 13.9 | -7.1  | -4.5  |
| vs Ibex Small Cap Index            | -0.7 | 2.7  | 31.0 | 22.1 | 10.3  | -12.9 |
| vs Eurostoxx 50                    | -2.7 | 0.9  | 25.0 | 16.5 | -5.5  | -24.2 |
| vs Sector benchmark <sup>(4)</sup> | 2.1  | 13.1 | 85.6 | 61.9 | 164.0 | 37.0  |
|                                    |      |      |      |      |       |       |

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### Pangaea Oncology (PANG) is a BME Growth company

BME Growth is the segment of BME MTF Equity aimed at small and medium sized companies, directed and managed by the Spanish stock market and is subject to the CNMV supervision. BME MTF Equity is not a Regulated Market but instead falls within the classification of a Multilateral Trading Facility (MTF) as defined under the Markets in Financial Instruments Directive (MiFID). In July 2020, BME Growth obtained the status of SME Growth Market, a new category of EU regulations, which in Spain is called Mercado de Pymes en Expansión.

BME Growth is the Spanish equity market for companies of reduced capitalization which aim to grow, with a special set of regulations, designed specifically for them, and with costs and process tailored to their particular features. Operations in BME Growth (former MAB) started in July 2009. There are currently c.140 companies listed on it. Companies listed on the MAB can choose to present their financial statements under IFRS or the General Accounting Plan (PGC) and Royal Decree 1159/2010 (NOFCAC).



6m Results 2023

Table 1: 1H23 Results

|                                 |           |           | 6m23 Real |               | 2023e vs  |  |  |
|---------------------------------|-----------|-----------|-----------|---------------|-----------|--|--|
|                                 | 6m23 Real | 6m22      | vs 6m22   | <b>2023</b> e | 2022      |  |  |
| Total Revenues                  | 2.6       | 2.3       | 13.0%     | 10.8          | 147.1%    |  |  |
| Medical services                | 2.0       | 1.8       | 11.9%     |               |           |  |  |
| Corporate Services (DX)         | 0.6       | 0.5       | 17.3%     |               |           |  |  |
| Gross Margin                    | 1.6       | 1.3       | 18.8%     | 6.3           | 248.3%    |  |  |
| Gross Margin/Revenues           | 61.9%     | 58.9%     | 3.0 p.p.  | 58.2%         | 16.9 p.p. |  |  |
| Recurrent EBITDA <sup>(1)</sup> | -1.2      | -1.3      | 11.8%     | -1.3          | 61.6%     |  |  |
| Rec. EBITDA/Revenues            | -45.4%    | -58.2%    | 12.8 p.p. | -11.8%        | 64.4 p.p. |  |  |
| EBITDA <sup>(2)</sup>           | -1.3      | -1.1      | -19.8%    | -1.1          | 70.6%     |  |  |
| EBITDA/Revenues                 | -51.9%    | -49.0%    | -2.9 p.p. | -9.9%         | 73.1 p.p. |  |  |
| EBIT                            | -1.1      | -0.6      | -82.4%    | -0.5          | 79%       |  |  |
| PBT                             | -1.0      | -0.7      | -34.0%    | -0.7          | 77%       |  |  |
| NP                              | -1.0      | -0.9      | -3.4%     | -0.6          | 76%       |  |  |
| Ordinary NP                     | -0.9      | -0.7      | -20.0%    | -1.0          | 62%       |  |  |
| New patients                    | 1,018     | 686       | 48.4%     |               |           |  |  |
| Total visits                    | 12,708    | 12,506    | 1.6%      |               |           |  |  |
| Clinical trials                 | 104       | 100       | 4.0%      |               |           |  |  |
| Surgical activities*            | 121       | 134       | -9.7%     |               |           |  |  |
| Pharma clients                  | 76        | <i>75</i> | 1.3%      |               |           |  |  |
| Net Debt/Net Cash               | -1.6      | -8.2      | 81%       | 1.3           | 127.4%    |  |  |

<sup>(1)</sup> Note 1: Rec. EBITDA does not include subsidies or capitalised expenses or M&A related expenses.

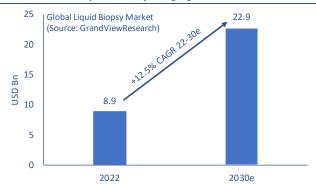
<sup>(2)</sup> Note 2: EBITDA does not include capitalised expenses.

<sup>(3)</sup> Note \*: PANG has changed the way this KPI is accounted for.



#### The company in 8 charts

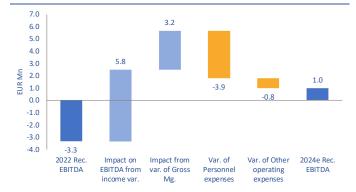
# PANG is committed to a technology (liquid biopsy) with rational expectations for high growth ...



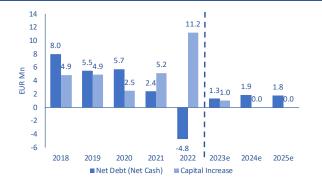
The M&A already executed in 2023e explains c. 68% of total growth for the year (c. 81% in 2024e)



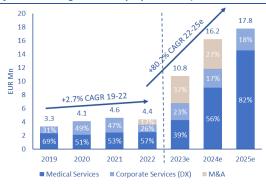
The combination of growth and improved margins points to breakeven in EBITDA in 2024e...



With a strong balance sheet structure (net cash) that will allow it to finance inorganic growth without capital increase



... and is faced with a genuine step up in scale (+80.2% CAGR 2e-25e)



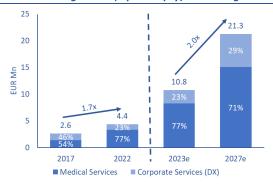
The improvement of margins is the business' main catalyst (gross margin c. 67% from 2024e)



... and will make it possible to reduce cash consumption (breakeven) as early as 2025e



The high volume of activity will increase the speed of expansion of molecular diagnostics (liquid biopsy) in the long term





#### **Valuation inputs**

#### Inputs for the DCF Valuation Approach

|                                | <b>2023</b> e | <b>2024</b> e       | <b>2025</b> e    | Terminal<br>Value <sup>(1)</sup> |           |            |
|--------------------------------|---------------|---------------------|------------------|----------------------------------|-----------|------------|
| Free Cash Flow "To the Firm"   | (7.4)         | (0.5)               | 0.1              | n.a.                             |           |            |
| Market Cap                     | 62.8          | At the date of this | report           |                                  |           |            |
| Net financial debt             | -1.6          | Debt net of Cash (  | 6m Results 2023) |                                  |           |            |
|                                |               |                     |                  |                                  | Best Case | Worst Case |
| Cost of Debt                   | 5.0%          | Net debt cost       |                  |                                  | 4.8%      | 5.3%       |
| Tax rate (T)                   | 20.0%         | T (Normalised tax   | rate)            |                                  | =         | =          |
| Net debt cost                  | 4.0%          | Kd = Cost of Net D  | ebt * (1-T)      |                                  | 3.8%      | 4.2%       |
| Risk free rate (rf)            | 3.8%          | Rf (10y Spanish bo  | nd yield)        |                                  | =         | =          |
| Equity risk premium            | 6.0%          | R (own estimate)    |                  |                                  | 5.5%      | 6.5%       |
| Beta (B)                       | 1.3           | B (own estimate)    |                  |                                  | 1.2       | 1.4        |
| Cost of Equity                 | 11.6%         | Ke = Rf + (R * B)   |                  |                                  | 10.4%     | 12.9%      |
| Equity / (Equity + Net Debt)   | 100.0%        | E (Market Cap as e  | quity value)     |                                  | =         | =          |
| Net Debt / (Equity + Net Debt) | 0.0%          | D                   |                  |                                  | =         | =          |
| WACC                           | 11.6%         | WACC = Kd * D + I   | (e * E           |                                  | 10.4%     | 12.9%      |
| G "Fair"                       | 2.0%          |                     |                  |                                  | 2.5%      | 1.5%       |

<sup>(1)</sup> The terminal value calculated beyond the last FCF estimate does not reflect the company's growth potential (positive/negative) at the date of publication of this report.

#### Inputs for the Multiples Valuation Approach

|                         | Ticker      |           |         | EPS     | EV/EBITDA | EBITDA  | EV/Sales | Revenues | EBITDA/Sales | FCF Yield | FCF     |
|-------------------------|-------------|-----------|---------|---------|-----------|---------|----------|----------|--------------|-----------|---------|
| Company                 | Factset     | Mkt. Cap  | P/E 23e | 23e-25e | 23e       | 23e-25e | 23e      | 23e-25e  | 23e          | 23e       | 23e-25e |
| MDxHealth SA            | MDXH-BE     | 74.2      | n.a.    | 35.3%   | n.a.      | 64.6%   | 1.2      | 12.8%    | n.a.         | n.a.      | 62.8%   |
| Biocartis               | BCART-BE    | 27.2      | n.a.    | 64.6%   | n.a.      | 53.1%   | 2.6      | 30.7%    | n.a.         | n.a.      | n.a.    |
| Atrys Health            | ATRY-ES     | 273.7     | n.a.    | n.a.    | 10.0      | 15.6%   | 2.2      | 8.4%     | 21.8%        | 0.8%      | n.a.    |
| Guardant Health Inc     | GH-US       | 2,927.4   | n.a.    | 10.6%   | n.a.      | 18.5%   | 5.9      | 23.9%    | n.a.         | n.a.      | 13.8%   |
| Exact Sciences Corp     | EXAS-US     | 10,890.5  | n.a.    | 42.7%   | n.a.      | 64.6%   | 5.4      | 14.2%    | 7.9%         | 0.1%      | n.a.    |
| Neogenomics Inc.        | NEO-US      | 1,666.8   | n.a.    | 49.2%   | n.a.      | n.a.    | 3.4      | 8.4%     | n.a.         | n.a.      | n.a.    |
| Molecular Diagnostic La | aboratories |           | n.a.    | 40.5%   | 10.0      | 43.3%   | 3.4      | 16.4%    | 14.8%        | 0.5%      | 38.3%   |
| Thermo Fisher           | TMO-US      | 161,562.3 | 20.5    | 7.0%    | 18.4      | 5.3%    | 4.7      | 4.0%     | 25.3%        | 3.9%      | 12.6%   |
| Qiagen                  | QGEN-US     | 8,195.2   | 18.5    | 7.0%    | 13.5      | 7.9%    | 4.6      | 6.1%     | 34.5%        | 5.5%      | 1.7%    |
| Danaher                 | DHR-US      | 133,234.8 | 22.7    | 3.5%    | 18.0      | 3.8%    | 5.6      | 0.4%     | 30.8%        | 4.7%      | 3.2%    |
| Agilent                 | A-US        | 28,560.4  | 19.1    | 8.4%    | 15.6      | 6.6%    | 4.6      | 4.8%     | 29.7%        | 4.4%      | 12.1%   |
| Becton Dickinson        | BDX-US      | 69,868.3  | 21.1    | 10.4%   | 16.7      | 9.8%    | 4.6      | 5.8%     | 27.7%        | 4.4%      | 17.1%   |
| Advanced Medical Equi   | pment       |           | 20.4    | 7.3%    | 16.4      | 6.7%    | 4.8      | 4.2%     | 29.6%        | 4.6%      | 9.3%    |
| Roche                   | ROG-CH      | 202,137.4 | 12.9    | 9.3%    | 9.3       | 7.3%    | 3.5      | 5.1%     | 38.1%        | 8.4%      | 4.3%    |
| PANG                    | PANG-ES     | 62.8      | n.a.    | n.a.    | n.a.      | 95.8%   | 6.0      | 28.4%    | n.a.         | n.a.      | 41.8%   |

#### Free Cash Flow sensitivity analysis (2024e)

#### A) Rec. EBITDA and EV/EBITDA sensitivity to changes in EBITDA/Sales

| Scenario | EBITDA/Sales 24e | EBITDA 24e | EV/EBITDA 24e |
|----------|------------------|------------|---------------|
| Max      | 6.7%             | 1.1        | 60.2x         |
| Central  | 6.1%             | 1.0        | 66.1x         |
| Min      | 5.5%             | 0.9        | 73.3x         |

#### B) Rec. FCF and Rec. FCF - Yield sensitivity to changes in EBITDA and CAPEX/sales

| Rec. FCF EUR Mn |       | CAPEX/Sales 24e |       |
|-----------------|-------|-----------------|-------|
| EBITDA 24e      | 0.9%  | 1.0%            | 1.1%  |
| 1.1             | (0.6) | (0.7)           | (0.7) |
| 1.0             | (0.7) | (0.8)           | (0.8) |
| 0.9             | (0.8) | (0.9)           | (0.9) |



# Appendix 1. Financial Projections

| Balance Sheet (EUR Mn)  | 2018                 | 2019                | 2020                | 2021                       | 2022                | 2023e               | 2024e               | 2025e                       | _              |              |
|---|----------------------|---------------------|---------------------|----------------------------|---------------------|---------------------|---------------------|-----------------------------|----------------|--------------|
| Intangible assets   | 10.3                 | 7.1                 | 7.0                 | 8.2                        | 9.6                 | 14.2                | 14.5                | 14.6                        |                |              |
| Fixed assets  | 0.8                  | 0.6                 | 0.6                 | 0.4                        | 0.4                 | 0.4                 | 0.4                 | 0.4                         |                |              |
| Other Non Current Assets                                      | 3.8                  | 4.0                 | 3.9                 | 4.0                        | 4.0                 | 4.0                 | 3.8                 | 3.6                         |                |              |
| Financial Investments   | 0.0                  | 0.0                 | 0.0                 | 0.6                        | 0.5                 | 0.5                 | 0.5                 | 0.6                         |                |              |
| Goodwill & Other Intangilbles                                 | 0.0                  | 0.0                 | 0.0<br>4.3          | 0.0                        | 0.6                 | 0.6                 | 0.6                 | 0.6                         |                |              |
| Current assets Total assets                                   | 3.6<br><b>18.5</b>   | 3.6<br><b>15.4</b>  | 4.3<br><b>15.8</b>  | 4.6<br><b>17.9</b>         | 4.8<br><b>19.9</b>  | 9.3<br><b>28.9</b>  | 13.4<br><b>33.1</b> | 15.5<br><b>35.2</b>         |                |              |
| Total assets  | 10.5                 | 13.4                | 13.0                | 17.5                       | 13.3                | 20.3                | 33.1                | 33.2                        |                |              |
| Equity  | 8.5                  | 8.3                 | 8.3                 | 14.1                       | 22.9                | 23.3                | 23.9                | 25.4                        |                |              |
| Minority Interests  | -                    | -                   | -                   | -                          | 0.2                 | 0.3                 | 0.5                 | 0.7                         |                |              |
| Provisions & Other L/T Liabilities                            | 0.4                  | 0.3                 | 0.2                 | 0.3                        | 0.3                 | 0.3                 | 0.3                 | 0.3                         |                |              |
| Other Non Current Liabilities                                 | -                    | -                   | -                   | -                          | -                   | -                   | -                   | -                           |                |              |
| Net financial debt  | 8.0                  | 5.5                 | 5.7                 | 2.4                        | (4.8)               | 1.3                 | 1.9                 | 1.8                         |                |              |
| Current Liabilities   | 1.6                  | 1.3                 | 1.5                 | 1.1                        | 1.3                 | 3.7                 | 6.5                 | 7.1                         |                |              |
| Equity & Total Liabilities                                    | 18.5                 | 15.4                | 15.8                | 17.9                       | 19.9                | 28.9                | 33.1                | 35.2                        |                |              |
|   |                      |                     |                     |                            |                     |                     |                     |                             |                | AGR          |
| P&L (EUR Mn)  | 2018                 | 2019                | 2020                | 2021                       | 2022                | 2023e               | 2024e               | <b>2025</b> e               | 18-22          | 22-25e       |
| Total Revenues  | 3.1                  | 3.3                 | 4.1                 | 4.6                        | 4.4                 | 10.8                | 16.2                | 17.8                        | 9.3%           | <i>59.7%</i> |
| Total Revenues growth   | 16.7%                | 8.4%                | 23.6%               | 12.3%                      | -5.1%               | 147.1%              | 50.5%               | 9.5%                        |                |              |
| COGS  | (1.4)                | (1.1)               | (1.6)               | (1.5)                      | (2.6)               | (4.5)<br><b>6.3</b> | (5.4)               | (5.8)                       | 2.00/          | 07.00/       |
| Gross Margin Gross Margin/Revenues                            | 1. <b>7</b><br>54.5% | <b>2.2</b><br>66.9% | <b>2.5</b><br>61.9% | <b>3.1</b><br><i>66.6%</i> | <b>1.8</b><br>41.3% | 58.2%               | <b>10.8</b> 66.6%   | <b>12.0</b><br><i>67.3%</i> | 2.0%           | <i>87.9%</i> |
| Personnel Expenses  | (2.7)                | (2.7)               | (2.8)               | (3.2)                      | (3.6)               | (5.5)               | (7.4)               | (7.7)                       |                |              |
| Other Operating Expenses                                      | (1.3)                | (1.3)               | (1.2)               | (1.5)                      | (1.5)               | (2.1)               | (2.4)               | (2.5)                       |                |              |
| Recurrent EBITDA  | (2.3)                | (1.7)               | (1.5)               | (1.6)                      | (3.3)               | (1.3)               | 1.0                 | 1.8                         | - <b>9.3</b> % | 36.2%        |
| Recurrent EBITDA growth                                       | 47.7%                | 25.3%               | 11.7%               | -2.8%                      | -110.5%             | 61.6%               | 177.2%              | 77.6%                       |                |              |
| Rec. EBITDA/Revenues  | n.a.                 | n.a.                | n.a.                | n.a.                       | n.a.                | n.a.                | 6.1%                | 9.9%                        |                |              |
| Restructuring Expense & Other non-rec.                        | 0.3                  | 0.3                 | 0.2                 | (0.1)                      | (0.3)               | 0.2                 | 0.2                 | 0.2                         |                |              |
| EBITDA  | (2.1)                | (1.4)               | (1.3)               | (1.6)                      | (3.6)               | (1.1)               | 1.2                 | 2.0                         | -14.9%         | 36.4%        |
| Depreciation & Provisions                                     | (2.4)                | (3.1)               | (2.4)               | (1.0)                      | (1.2)               | (1.7)               | (2.1)               | (2.1)                       |                |              |
| Capitalized Expense   | 2.6                  | 2.2                 | 2.1                 | 2.1                        | 2.3                 | 2.3                 | 2.1                 | 2.0                         |                |              |
| Rentals (IFRS 16 impact)                                      | - (4.0)              | - (2, 2)            | - (4.6)             | - (0.5)                    | (2.6)               | -<br>(0.5)          | 4.0                 | -                           | 0.00/          | 40.00/       |
| EBIT  | (1.8)                | (2.3)               | (1.6)               | (0.5)                      | (2.6)               | (0.5)               | 1.3                 | 1.9                         | -9.0%          | 40.0%        |
| EBIT growth EBIT/Revenues                                     | 30.3%                | -26.7%              | 29.3%               | 67.1%                      | -380.1%             | 79.0%               | 335.4%<br>7.8%      | 50.1%<br>10.7%              |                |              |
| Impact of Goodwill & Others                                   | n.a.<br>0.0          | n.a.<br>(2.5)       | n.a.<br>-           | n.a.<br>-                  | n.a.<br>-           | n.a.<br>-           | 7.0%                | 10.7%                       |                |              |
| Net Financial Result  | (0.3)                | (0.2)               | (0.2)               | (0.4)                      | (0.1)               | (0.0)               | (0.5)               | (0.5)                       |                |              |
| Income by the Equity Method                                   | -                    | -                   | (0.0)               | (0.2)                      | (0.2)               | (0.1)               | 0.1                 | 0.1                         |                |              |
| Ordinary Profit   | (2.1)                | (5.0)               | (1.9)               | (1.1)                      | (2.8)               | (0.7)               | 0.8                 | 1.5                         | -7.5%          | 36.1%        |
| Ordinary Profit Growth  | 32.4%                | -134.2%             | 62.6%               | 41.1%                      | -158.5%             | 77.0%               | 223.8%              | 82.9%                       |                |              |
| Extraordinary Results   | -                    | -                   | -                   | -                          | -                   | -                   | -                   | -                           |                |              |
| Profit Before Tax   | (2.1)                | (5.0)               | (1.9)               | (1.1)                      | (2.8)               | (0.7)               | 0.8                 | 1.5                         | - <b>7.5</b> % | 36.1%        |
| Tax Expense   | 0.9                  | 0.1                 | 0.1                 | 0.5                        | 0.1                 | 0.1                 | 0.1                 | 0.1                         |                |              |
| Effective Tax Rate  | n.a.                 | n.a.                | n.a.                | n.a.                       | n.a.                | n.a.                | n.a.                | n.a.                        |                |              |
| Minority Interests  | -                    | -                   | -                   | -                          | 0.0                 | (0.1)               | (0.2)               | (0.2)                       |                |              |
| Discontinued Activities  Net Profit                           | (1.3)                | (4.8)               | (1.8)               | (0.6)                      | (2.7)               | (0.6)               | 0.7                 | 1.4                         | -21.3%         | 36.2%        |
| Net Profit<br>Net Profit growth                               | 23.9%                | -286.4%             | 63.8%               | 63.4%                      | -322.5%             | 76.4%               | 208.0%              | 106.8%                      | -21.3%         | 30.2%        |
| Ordinary Net Profit   | (2.4)                | (5.3)               | (2.1)               | (1.0)                      | (2.5)               | (1.0)               | 0.4                 | 1.1                         | -1.5%          | 34.4%        |
| Ordinary Net Profit growth                                    | 22.9%                | -123.7%             | 60.3%               | 51.1%                      | -144.6%             | 61.8%               | 142.3%              | 164.3%                      | 2.070          | •,           |
| , , , ,   |                      |                     |                     |                            |                     |                     |                     |                             | 6.0            | CD           |
| Cash Flow (EUR Mn)  | 2018                 | 2019                | 2020                | 2021                       | 2022                | 2023e               | 2024e               | 2025e                       | 18-22          | 22-25e       |
| Recurrent EBITDA  | 2010                 | 2013                | 2020                | 2021                       | 2022                | (1.3)               | 1.0                 | 1.8                         | -9.3%          | 36.2%        |
| Rentals (IFRS 16 impact)                                      |                      |                     |                     |                            |                     | -                   | -                   | -                           |                |              |
| Working Capital Increase                                      |                      |                     |                     |                            |                     | (2.0)               | (1.4)               | (1.5)                       |                |              |
| Recurrent Operating Cash Flow                                 |                      |                     |                     |                            |                     | -3.3                | -0.4                | 0.2                         | -1.5%          | 27.5%        |
| CAPEX   |                      |                     |                     |                            |                     | (0.2)               | (0.2)               | (0.2)                       |                |              |
| Net Financial Result affecting the Cash Flow                  |                      |                     |                     |                            |                     | (0.0)               | (0.5)               | (0.5)                       |                |              |
| Tax Expense   |                      |                     |                     |                            |                     | 0.1                 | 0.3                 | 0.3                         |                |              |
| Recurrent Free Cash Flow                                      |                      |                     |                     |                            |                     | (3.4)               | (8.0)               | (0.1)                       | <b>-2.5</b> %  | 66.0%        |
| Restructuring Expense & Other non-rec.                        |                      |                     |                     |                            |                     | 0.2                 | 0.2                 | 0.2                         |                |              |
| - Acquisitions / + Divestures of assets                       |                      |                     |                     |                            |                     | (3.8)               | -                   | -                           |                |              |
| Extraordinary Inc./Exp. Affecting Cash Flow<br>Free Cash Flow |                      |                     |                     |                            |                     | (7.1)               | (0.6)               | 0.1                         | -8.9%          | 26.4%        |
| Capital Increase  |                      |                     |                     |                            |                     | 1.0                 | (0.6)               | 0.1                         | -0.3/0         | 20.4/0       |
| Dividends   |                      |                     |                     |                            |                     | -                   | _                   | -                           |                |              |
| Net Debt Variation  |                      |                     |                     |                            |                     | 6.1                 | 0.6                 | (0.1)                       |                |              |
|   |                      |                     |                     |                            |                     |                     |                     |                             |                |              |

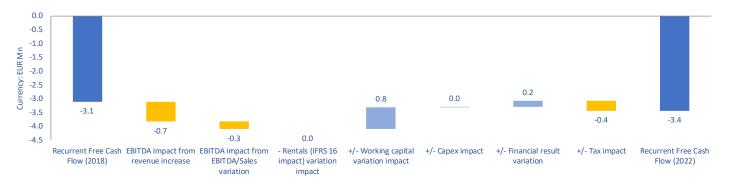


# Appendix 2. Free Cash Flow

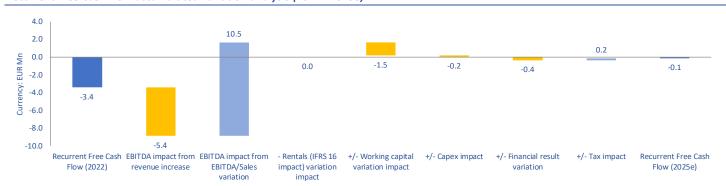
|   |       |        |        |         |               |               |               | CA     | GR             |
|---|-------|--------|--------|---------|---------------|---------------|---------------|--------|----------------|
| A) Cash Flow Analysis (EUR Mn)                          | 2019  | 2020   | 2021   | 2022    | <b>2023</b> e | <b>2024</b> e | <b>2025</b> e | 19-22  | <b>22-25</b> e |
| Recurrent EBITDA  | (1.7) | (1.5)  | (1.6)  | (3.3)   | (1.3)         | 1.0           | 1.8           | -24.1% | <i>36.2%</i>   |
| Recurrent EBITDA growth                                 | 25.3% | 11.7%  | -2.8%  | -110.5% | 61.6%         | 177.2%        | 77.6%         |        |                |
| Rec. EBITDA/Revenues                                    | n.a.  | n.a.   | n.a.   | n.a.    | n.a.          | 6.1%          | 9.9%          |        |                |
| - Rentals (IFRS 16 impact)                              | -     | -      | -      | -       | -             | -             | -             |        |                |
| +/- Working Capital increase                            | (0.4) | (0.5)  | (0.7)  | (0.0)   | (2.0)         | (1.4)         | (1.5)         |        |                |
| = Recurrent Operating Cash Flow                         | (2.1) | (2.0)  | (2.3)  | (3.4)   | (3.3)         | (0.4)         | 0.2           | -17.2% | <b>27.5</b> %  |
| Rec. Operating Cash Flow growth                         | 33.9% | 3.2%   | -11.0% | -49.7%  | 2.1%          | 88.9%         | 165.4%        |        |                |
| Rec. Operating Cash Flow / Sales                        | n.a.  | n.a.   | n.a.   | n.a.    | n.a.          | n.a.          | 1.3%          |        |                |
| - CAPEX   | (0.0) | (0.1)  | (0.3)  | (0.0)   | (0.2)         | (0.2)         | (0.2)         |        |                |
| - Net Financial Result affecting Cash Flow              | (0.2) | (0.2)  | (0.4)  | (0.1)   | (0.0)         | (0.5)         | (0.5)         |        |                |
| - Taxes   | 0.4   | 0.3    | 0.7    | 0.1     | 0.1           | 0.3           | 0.3           |        |                |
| = Recurrent Free Cash Flow                              | (1.9) | (2.0)  | (2.2)  | (3.4)   | (3.4)         | (0.8)         | (0.1)         | -22.5% | 66.0%          |
| Rec. Free Cash Flow growth                              | 40.0% | -6.9%  | -10.0% | -56.4%  | 0.0%          | 77.8%         | 82.3%         |        |                |
| Rec. Free Cash Flow / Revenues                          | n.a.  | n.a.   | n.a.   | n.a.    | n.a.          | n.a.          | n.a.          |        |                |
| - Restructuring expenses & others                       | 0.2   | (0.0)  | 0.1    | (0.3)   | 0.2           | 0.2           | 0.2           |        |                |
| - Acquisitions / + Divestments                          | -     | (0.3)  | (0.2)  | (0.1)   | (3.8)         | -             | -             |        |                |
| +/- Extraordinary Inc./Exp. affecting Cash Flow         | -     | -      | -      | -       | -             | -             | -             |        |                |
| = Free Cash Flow  | (1.7) | (2.3)  | (2.4)  | (3.9)   | (7.1)         | (0.6)         | 0.1           | -32.4% | 26.4%          |
| Free Cash Flow growth                                   | 39.4% | -41.1% | -0.8%  | -63.3%  | -83.4%        | 92.1%         | 111.8%        |        |                |
|   |       |        |        |         |               |               |               |        |                |
| Recurrent Free Cash Flow - Yield (s/Mkt Cap)            | n.a.  | n.a.   | n.a.   | n.a.    | n.a.          | n.a.          | n.a.          |        |                |
| Free Cash Flow Yield (s/Mkt Cap)                        | n.a.  | n.a.   | n.a.   | n.a.    | n.a.          | n.a.          | 0.1%          |        |                |
|   |       |        |        |         |               |               |               |        |                |
| B) Analytical Review of Annual Recurrent Free Cash Flow |       |        |        |         |               |               |               |        |                |
| Performance (Eur Mn)                                    | 2019  | 2020   | 2021   | 2022    | 2023e         | <b>2024</b> e | 2025e         |        |                |
| Recurrent FCF(FY - 1)                                   | (3.1) | (1.9)  | (2.0)  | (2.2)   | (3.4)         | (3.4)         | (0.8)         |        |                |
| EBITDA impact from revenue increase                     | (0.2) | (0.4)  | (0.2)  | 0.1     | (4.9)         | (0.6)         | 0.1           |        |                |
| EBITDA impact from EBITDA/Sales variation               | 0.8   | 0.6    | 0.1    | (1.8)   | 6.9           | 2.9           | 0.7           |        |                |
| = Recurrent EBITDA variation                            | 0.6   | 0.2    | (0.0)  | (1.7)   | 2.1           | 2.3           | 0.8           |        |                |
| - Rentals (IFRS 16 impact) variation impact             | -     | -      | -      | -       | -             | -             | -             |        |                |
| +/- Working capital variation impact                    | 0.5   | (0.1)  | (0.2)  | 0.6     | (2.0)         | 0.7           | (0.2)         |        |                |
| = Recurrent Operating Cash Flow variation               | 1.1   | 0.1    | (0.2)  | (1.1)   | 0.1           | 2.9           | 0.6           |        |                |
| +/- CAPEX impact  | 0.0   | (0.1)  | (0.3)  | 0.3     | (0.2)         | 0.1           | (0.0)         |        |                |
| +/- Financial result variation                          | 0.2   | (0.0)  | (0.2)  | 0.2     | 0.1           | (0.5)         | (0.0)         |        |                |
| +/- Tax impact  | (0.0) | (0.1)  | 0.4    | (0.7)   | 0.0           | 0.2           | 0.1           |        |                |
| = Recurrent Free Cash Flow variation                    | 1.2   | (0.1)  | (0.2)  | (1.2)   | (0.0)         | 2.7           | 0.6           |        |                |
| Recurrent Free Cash Flow                                | (1.9) | (2.0)  | (2.2)  | (3.4)   | (3.4)         | (0.8)         | (0.1)         |        |                |
|   |       |        |        |         |               |               |               | CA     | GR             |
| C) "FCF to the Firm" (pre debt service) (EUR Mn)        | 2019  | 2020   | 2021   | 2022    | 2023e         | 2024e         | 2025e         | 19-22  | 22-25e         |
| EBIT  | (2.3) | (1.6)  | (0.5)  | (2.6)   | (0.5)         | 1.3           | 1.9           | -3.7%  | 40.0%          |
| * Theoretical Tax rate                                  | 0.0%  | 0.0%   | 0.0%   | 0.0%    | 0.0%          | 0.0%          | 0.0%          | 3.770  | 20.070         |
| = Taxes (pre- Net Financial Result)                     | -     | -      | -      | -       | -             | -             | -             |        |                |
| <del>.</del>  |       |        |        |         |               |               |               |        |                |
| Recurrent EBITDA  | (1.7) | (1.5)  | (1.6)  | (3.3)   | (1.3)         | 1.0           | 1.8           | -24.1% | <i>36.2%</i>   |
| - Rentals (IFRS 16 impact)                              | -     | -      | -      | -       | -             | -             | -             |        |                |
| +/- Working Capital increase                            | (0.4) | (0.5)  | (0.7)  | (0.0)   | (2.0)         | (1.4)         | (1.5)         |        |                |
| = Recurrent Operating Cash Flow                         | (2.1) | (2.0)  | (2.3)  | (3.4)   | (3.3)         | (0.4)         | 0.2           | -17.2% | <b>27.5</b> %  |
| - CAPEX   | (0.0) | (0.1)  | (0.3)  | (0.0)   | (0.2)         | (0.2)         | (0.2)         |        |                |
| - Taxes (pre- Financial Result)                         | -     | -      | -      | -       | -             | -             | -             |        |                |
| = Recurrent Free Cash Flow (To the Firm)                | (2.1) | (2.1)  | (2.6)  | (3.4)   | (3.5)         | (0.5)         | 0.1           | -17.4% | 26.4%          |
| Rec. Free Cash Flow (To the Firm) growth                | 34.5% | -0.2%  | -22.5% | -31.8%  | -3.7%         | 85.0%         | 111.6%        |        |                |
| Rec. Free Cash Flow (To the Firm) / Revenues            | n.a.  | n.a.   | n.a.   | n.a.    | n.a.          | n.a.          | 0.3%          |        |                |
| - Acquisitions / + Divestments                          | -     | (0.3)  | (0.2)  | (0.1)   | (3.8)         | -             | -             |        |                |
| +/- Extraordinary Inc./Exp. affecting Cash Flow         | -     | -      | -      | -       | -             | -             | -             |        |                |
| = Free Cash Flow "To the Firm"                          | (2.1) | (2.4)  | (2.8)  | (3.5)   | (7.4)         | (0.5)         | 0.1           | -18.8% | 26.4%          |
| Free Cash Flow (To the Firm) growth                     | 34.5% | -15.8% | -16.1% | -24.6%  | -109.5%       | 92.8%         | 111.6%        |        |                |
|   |       |        |        |         |               |               |               |        |                |
| Rec. Free Cash Flow To the Firm Yield (o/EV)            | n.a.  | n.a.   | n.a.   | n.a.    | n.a.          | n.a.          | 0.1%          |        |                |
| Free Cash Flow "To the Firm" - Yield (o/EV)             | n.a.  | n.a.   | n.a.   | n.a.    | n.a.          | n.a.          | 0.1%          |        |                |



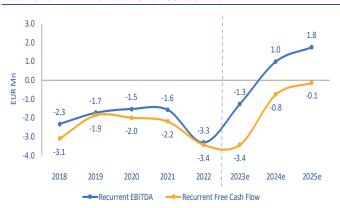
#### Recurrent Free Cash Flow accumulated variation analysis (2018 - 2022)



#### Recurrent Free Cash Flow accumulated variation analysis (2022 - 2025e)



#### Recurrent EBITDA vs Recurrent Free Cash Flow



#### Stock performance vs EBITDA 12m forward



### Appendix 3. EV breakdown at the date of this report

|                                      | EUR Mn | Source          |
|--------------------------------------|--------|-----------------|
| Market Cap                           | 62.8   |                 |
| + Minority Interests                 | 0.1    | 6m Results 2023 |
| + Provisions & Other L/T Liabilities | 0.3    | 6m Results 2023 |
| + Net financial debt                 | (1.6)  | 6m Results 2023 |
| - Financial Investments              | 0.4    | 6m Results 2023 |
| +/- Others <sup>(1)</sup>            | 4.0    | 6m Results 2023 |
| Enterprise Value (EV)                | 65.3   |                 |
| (1) Tax loss carry forward           |        |                 |



## Appendix 4. Historical performance (1)

| Historical performance          |       |        |         |         |        |         |        |         |       |        |         |        |        |        | CA     | GR     |
|---------------------------------|-------|--------|---------|---------|--------|---------|--------|---------|-------|--------|---------|--------|--------|--------|--------|--------|
| (EUR Mn)                        | 2012  | 2013   | 2014    | 2015    | 2016   | 2017    | 2018   | 2019    | 2020  | 2021   | 2022    | 2023e  | 2024e  | 2025e  | 14-22  | 22-25e |
| Total Revenues                  | 2.6   | 3.1    | 1.7     | 1.9     | 2.5    | 2.6     | 3.1    | 3.3     | 4.1   | 4.6    | 4.4     | 10.8   | 16.2   | 17.8   | 12.4%  | 59.7%  |
| Total Revenues growth           | n.a.  | 17.7%  | -44.4%  | 13.5%   | 29.1%  | 4.1%    | 16.7%  | 8.4%    | 23.6% | 12.3%  | -5.1%   | 147.1% | 50.5%  | 9.5%   |        |        |
| EBITDA                          | (1.2) | (0.5)  | (1.6)   | (2.0)   | (3.3)  | (4.5)   | (2.1)  | (1.4)   | (1.3) | (1.6)  | (3.6)   | (1.1)  | 1.2    | 2.0    | ###### | 36.4%  |
| EBITDA growth                   | n.a.  | 61.2%  | -237.0% | -22.1%  | -69.4% | -37.0%  | 54.0%  | 32.7%   | 8.1%  | -27.6% | -120.3% | 70.6%  | 211.5% | 64.4%  |        |        |
| EBITDA/Sales                    | n.a.  | n.a.   | n.a.    | n.a.    | n.a.   | n.a.    | n.a.   | n.a.    | n.a.  | n.a.   | n.a.    | n.a.   | 7.3%   | 11.0%  |        |        |
| Net Profit                      | (0.4) | 0.1    | (0.2)   | (0.5)   | (0.6)  | (1.6)   | (1.3)  | (4.8)   | (1.8) | (0.6)  | (2.7)   | (0.6)  | 0.7    | 1.4    | ###### | 36.2%  |
| Net Profit growth               | n.a.  | 124.9% | -289.1% | -147.7% | -22.2% | -177.0% | 23.9%  | -286.4% | 63.8% | 63.4%  | -322.5% | 76.4%  | 208.0% | 106.8% |        |        |
| Adjusted number shares (Mn)     | 0.2   | 0.2    | 0.2     | 0.2     | 11.9   | 11.9    | 14.5   | 17.1    | 18.9  | 22.8   | 27.1    | 30.5   | 30.5   | 30.5   |        |        |
| EPS (EUR)                       | -2.55 | 0.63   | -1.06   | -2.65   | -0.05  | -0.14   | -0.09  | -0.28   | -0.09 | -0.03  | -0.10   | -0.02  | 0.02   | 0.05   | 25.5%  | 35.1%  |
| EPS growth                      | n.a.  | n.a.   | n.a.    | n.a.    | 98.1%  | n.a.    | 37.6%  | n.a.    | 67.2% | 69.7%  | n.a.    | 79.1%  | n.a.   | n.a.   |        |        |
| Ord. EPS (EUR)                  | -2.59 | 0.57   | -1.13   | -2.93   | -0.05  | -0.14   | -0.16  | -0.31   | -0.11 | -0.05  | -0.09   | -0.03  | 0.01   | 0.04   | 26.8%  | 33.5%  |
| Ord. EPS growth                 | n.a.  | n.a.   | n.a.    | n.a.    | 98.3%  | n.a.    | -21.0% | -89.8%  | 64.0% | 59.5%  | n.a.    | 66.1%  | n.a.   | n.a.   |        |        |
| CAPEX                           | -     | (0.1)  | (0.1)   | (0.2)   | (0.5)  | (0.2)   | (0.0)  | (0.0)   | (0.1) | (0.3)  | (0.0)   | (0.2)  | (0.2)  | (0.2)  |        |        |
| CAPEX/Sales %)                  | 0.0%  | 3.5%   | 3.5%    | 12.0%   | 21.8%  | 5.9%    | 0.9%   | 0.0%    | 1.7%  | 7.0%   | 0.5%    | 2.0%   | 1.0%   | 1.0%   |        |        |
| Free Cash Flow                  | (0.7) | (0.7)  | (1.9)   | (2.8)   | (2.8)  | (5.8)   | (2.7)  | (1.7)   | (2.3) | (2.4)  | (3.9)   | (7.1)  | (0.6)  | 0.1    | -9.4%  | 26.4%  |
| ND/EBITDA (x) <sup>(2)</sup>    | n.a.  | n.a.   | n.a.    | n.a.    | n.a.   | n.a.    | n.a.   | n.a.    | n.a.  | n.a.   | n.a.    | n.a.   | 1.6x   | 0.9x   |        |        |
| P/E (x)                         | n.a.  | n.a.   | n.a.    | n.a.    | n.a.   | n.a.    | n.a.   | n.a.    | n.a.  | n.a.   | n.a.    | n.a.   | 90.9x  | 43.9x  |        |        |
| EV/Sales (x)                    | 1.14x | 1.19x  | 3.26x   | 4.30x   | 14.57x | 13.67x  | 12.24x | 10.38x  | 8.04x | 8.15x  | 10.34x  | 6.05x  | 4.02x  | 3.67x  |        |        |
| EV/EBITDA (x) <sup>(2)</sup>    | n.a.  | n.a.   | n.a.    | n.a.    | n.a.   | n.a.    | n.a.   | n.a.    | n.a.  | n.a.   | n.a.    | n.a.   | n.a.   | 33.4x  |        |        |
| Absolute performance            | n.a.  | n.a.   | n.a.    | n.a.    | n.a.   | -22.0%  | -3.8%  | -16.3%  | -5.9% | -1.9%  | 6.0%    | 25.6%  |        |        |        |        |
| Relative performance vs Ibex 35 | n.a.  | n.a.   | n.a.    | n.a.    | n.a.   | -27.4%  | 13.2%  | -25.2%  | 11.3% | -9.1%  | 12.2%   | 13.9%  |        |        |        |        |

Note 1: The multiples are historical, calculated based on the price and EV at the end of each year, except (if applicable) in the current year, when multiples would be given at current prices. The absolute and relative behavior corresponds to each exercise (1/1 to 31/12). The source, both historical multiples and the evolution of the price, is Factset.

Note 2: All ratios and multiples on EBITDA refer to total EBITDA (not to recurrent EBITDA).

### Appendix 5. Main peers 2023e

|                             |                         |              | Мо        | Molecular Diagnostic Laboratories |                        |                        |                     |         | Advanced Medical Equipment |             |           |          | Global Leader       |         |             |         |
|-----------------------------|-------------------------|--------------|-----------|-----------------------------------|------------------------|------------------------|---------------------|---------|----------------------------|-------------|-----------|----------|---------------------|---------|-------------|---------|
|                             | EUR Mn                  | MDxHealth SA | Biocartis | Atrys Health                      | Guardant<br>Health Inc | Exact Sciences<br>Corp | Neogenomics<br>Inc. | Average | Thermo Fisher              | Qiagen      | Danaher   | Agilent  | Becton<br>Dickinson | Average | Roche       | PANG    |
|                             | Ticker (Factset)        | MDXH-BE      | BCART-BE  | ATRY-ES                           | GH-US                  | EXAS-US                | NEO-US              |         | TMO-US                     | QGEN-US     | DHR-US    | A-US     | BDX-US              |         | ROG-CH      | PANG-ES |
| larket<br>data              | Country                 | Belgium      | Belgium   | Spain                             | USA                    | USA                    | USA                 |         | USA                        | Netherlands | USA       | USA      | USA                 |         | Switzerland | Spain   |
| Market<br>data              | Market cap              | 74.2         | 27.2      | 273.7                             | 2,927.4                | 10,890.5               | 1,666.8             |         | 161,562.3                  | 8,195.2     | 133,234.8 | 28,560.4 | 69,868.3            |         | 202,137.4   | 62.8    |
| _                           | Enterprise value (EV)   | 75.2         | 154.3     | 511.7                             | 3,057.2                | 12,594.6               | 1,856.8             |         | 189,342.3                  | 8,643.8     | 143,570.2 | 29,945.9 | 84,815.1            |         | 220,525.0   | 65.3    |
|                             | Total Revenues          | 65.0         | 58.4      | 235.2                             | 521.3                  | 2,349.5                | 543.4               |         | 40,546.1                   | 1,862.7     | 25,860.0  | 6,473.9  | 18,317.3            |         | 62,498.0    | 10.8    |
|                             | Total Revenues growth   | 84.3%        | 1.6%      | 25.8%                             | 22.2%                  | 18.8%                  | 12.3%               | 27.5%   | -4.9%                      | -8.3%       | -13.4%    | -0.4%    | 2.3%                | -4.9%   | -5.3%       | 147.1%  |
|                             | 2y CAGR (2023e - 2025e) | 12.8%        | 30.7%     | 8.4%                              | 23.9%                  | 14.2%                  | 8.4%                | 16.4%   | 4.0%                       | 6.1%        | 0.4%      | 4.8%     | 5.8%                | 4.2%    | 5.1%        | 28.4%   |
|                             | EBITDA                  | (22.4)       | (26.1)    | 51.2                              | (358.4)                | 184.5                  | (11.6)              |         | 10,263.3                   | 642.0       | 7,977.7   | 1,925.3  | 5,081.4             |         | 23,797.9    | (1.1)   |
|                             | EBITDA growth           | 29.6%        | 30.3%     | 125.1%                            | 24.3%                  | 149.3%                 | 82.9%               | 73.6%   | -9.2%                      | -13.8%      | -23.0%    | 6.8%     | 16.1%               | -4.6%   | 3.8%        | 70.6%   |
| =                           | 2y CAGR (2023e - 2025e) | 64.6%        | 53.1%     | 15.6%                             | 18.5%                  | 64.6%                  | n.a.                | 43.3%   | 5.3%                       | 7.9%        | 3.8%      | 6.6%     | 9.8%                | 6.7%    | 7.3%        | 95.8%   |
| atio                        | EBITDA/Revenues         | n.a.         | n.a.      | 21.8%                             | n.a.                   | 7.9%                   | n.a.                | 14.8%   | 25.3%                      | 34.5%       | 30.8%     | 29.7%    | 27.7%               | 29.6%   | 38.1%       | n.a.    |
| Basic financial information | EBIT                    | (27.6)       | n.a.      | 22.5                              | (448.0)                | (260.0)                | (114.3)             |         | 9,275.8                    | 494.2       | 7,274.9   | 1,766.9  | 4,331.2             |         | 20,752.6    | (0.5)   |
|                             | EBIT growth             | 24.4%        | n.a.      | 396.3%                            | 11.7%                  | 55.9%                  | 20.0%               | 101.7%  | 14.7%                      | -9.6%       | -11.9%    | 17.7%    | 81.7%               | 18.5%   | 9.5%        | 79.0%   |
|                             | 2y CAGR (2023e - 2025e) | 38.2%        | n.a.      | 38.4%                             | 11.7%                  | 42.3%                  | 20.3%               | 30.2%   | 5.7%                       | 9.1%        | 1.7%      | 7.1%     | 9.0%                | 6.5%    | 8.0%        | n.a.    |
|                             | EBIT/Revenues           | n.a.         | n.a.      | 9.6%                              | n.a.                   | n.a.                   | n.a.                | 9.6%    | 22.9%                      | 26.5%       | 28.1%     | 27.3%    | 23.6%               | 25.7%   | 33.2%       | n.a.    |
|                             | Net Profit              | (36.5)       | (47.0)    | (5.5)                             | (413.0)                | (267.2)                | (100.6)             |         | 7,926.8                    | 448.3       | 5,723.3   | 1,523.9  | 3,335.6             |         | 14,533.2    | (0.6)   |
|                             | Net Profit growth       | 12.9%        | 28.1%     | 76.2%                             | 33.5%                  | 54.8%                  | 26.5%               | 38.7%   | 20.2%                      | 11.6%       | -16.3%    | 28.1%    | 115.0%              | 31.7%   | 12.2%       | 76.4%   |
| Ba                          | 2y CAGR (2023e - 2025e) | 36.2%        | 65.8%     | n.a.                              | 9.7%                   | 41.6%                  | 20.4%               | 34.8%   | 5.6%                       | 6.8%        | 6.0%      | 6.7%     | 11.5%               | 7.3%    | 9.4%        | n.a.    |
|                             | CAPEX/Sales %           | 6.8%         | n.a.      | 6.0%                              | 5.5%                   | 4.9%                   | 5.6%                | 5.8%    | 3.8%                       | 7.8%        | 4.5%      | 4.8%     | 5.2%                | 5.2%    | 6.6%        | -2.0%   |
|                             | Free Cash Flow          | (23.3)       | n.a.      | 2.2                               | (337.5)                | 14.5                   | n.a.                |         | 6,374.8                    | 447.3       | 6,212.7   | 1,255.3  | 3,059.5             |         | 16,887.7    | (7.1)   |
|                             | Net financial debt      | 71.7         | n.a.      | 202.9                             | 358.2                  | 1.606.2                | 269.1               |         | 24,431.2                   | 389.9       | 6,801.1   | 1,608.5  | 13,564.9            |         | 10,922.0    | 1.3     |
|                             | ND/EBITDA (x)           | n.a.         | n.a.      | 4.0                               | n.a.                   | 8.7                    | n.a.                | 6.3     | 2.4                        | 0.6         | 0.9       | 0.8      | 2.7                 | 1.5     | 0.5         | n.a.    |
|                             | Pay-out                 | 0.0%         | 0.0%      | 0.0%                              | 0.0%                   | 0.0%                   | 0.0%                | 0.0%    | 6.4%                       | 0.0%        | 11.3%     | 16.8%    | 33.2%               | 13.5%   | 55.2%       | 0.0%    |
|                             | P/E (x)                 | n.a.         | n.a.      | n.a.                              | n.a.                   | n.a.                   | n.a.                | n.a.    | 20.5                       | 18.5        | 22.7      | 19.1     | 21.1                | 20.4    | 12.9        | n.a.    |
| SC                          | P/BV (x)                | 3.7          | n.a.      | 0.9                               | n.a.                   | 3.8                    | 1.9                 | 2.6     | 3.7                        | 2.3         | 2.7       | 5.5      | 3.0                 | 3.4     | 5.5         | 2.7     |
| atic                        | EV/Revenues (x)         | 1.2          | 2.6       | 2.2                               | 5.9                    | 5.4                    | 3.4                 | 3.4     | 4.7                        | 4.6         | 5.6       | 4.6      | 4.6                 | 4.8     | 3.5         | 6.0     |
| and Ratios                  | EV/EBITDA (x)           | n.a.         | n.a.      | 10.0                              | n.a.                   | n.a.                   | n.a.                | 10.0    | 18.4                       | 13.5        | 18.0      | 15.6     | 16.7                | 16.4    | 9.3         | n.a.    |
|                             | EV/EBIT (x)             | n.a.         | n.a.      | 22.7                              | n.a.                   | n.a.                   | n.a.                | 22.7    | 20.4                       | 17.5        | 19.7      | 16.9     | 19.6                | 18.8    | 10.6        | n.a.    |
| oles                        | ROE                     | n.a.         | n.a.      | 0.4                               | n.a.                   | n.a.                   | n.a.                | 0.4     | 17.8                       | 12.4        | 11.8      | 28.7     | 14.3                | 17.0    | 42.4        | n.a.    |
| Multiples                   | FCF Yield (%)           | n.a.         | n.a.      | 0.8                               | n.a.                   | 0.1                    | n.a.                | 0.5     | 3.9                        | 5.5         | 4.7       | 4.4      | 4.4                 | 4.6     | 8.4         | n.a.    |
| ž                           | DPS                     | 0.00         | 0.00      | 0.00                              | 0.00                   | 0.00                   | 0.00                | 0.00    | 1.30                       | 0.00        | 0.89      | 0.85     | 3.89                | 1.39    | 10.03       | 0.00    |
|                             | Dvd Yield               | 0.0%         | 0.0%      | 0.0%                              | 0.0%                   | 0.0%                   | 0.0%                | 0.0%    | 0.3%                       | 0.0%        | 0.5%      | 0.9%     | 1.6%                | 0.7%    | 4.0%        | 0.0%    |

Note 1: Financial data, multiples and ratios based on market consensus (Factset). In the case of the company analyzed, own estimates (Lighthouse).

Note 2: All ratios and multiples on EBITDA refer to total EBITDA (not to recurrent EBITDA).



### LIGHTHOUSE

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| Date of report | Recommendation | Price<br>(EUR) | Target price<br>(EUR) | Period of<br>validity | Reason for report                      | Analyst                          |  |  |  |  |
|----------------|----------------|----------------|-----------------------|-----------------------|--|----------------------------------|--|--|--|--|
| 02-Nov-2023    | n.a.           | 2.06           | n.a.                  | n.a.                  | 6m Results 2023                        | Luis Esteban Arribas             |  |  |  |  |
| 20-Jul-2023    | n.a.           | 2.04           | n.a.                  | n.a.                  | Important news - Estimates upgrade     | Luis Esteban Arribas             |  |  |  |  |
| 12-Jun-2023    | n.a.           | 2.14           | n.a.                  | n.a.                  | Small & Micro Caps (Spain)             | David López Sánchez              |  |  |  |  |
| 18-May-2023    | n.a.           | 2.06           | n.a.                  | n.a.                  | Estimates upgrade                      | Luis Esteban Arribas             |  |  |  |  |
| 10-May-2023    | n.a.           | 2.00           | n.a.                  | n.a.                  | Important news                         | Luis Esteban Arribas             |  |  |  |  |
| 04-May-2023    | n.a.           | 1.84           | n.a.                  | n.a.                  | 12m Results 2022                       | Luis Esteban Arribas             |  |  |  |  |
| 31-Oct-2022    | n.a.           | 1.47           | n.a.                  | n.a.                  | 6m Results 2022 - Estimates downgrade  | Luis Esteban Arribas             |  |  |  |  |
| 14-Jul-2022    | n.a.           | 1.46           | n.a.                  | n.a.                  | Important news                         | Alfredo Echevarría Otegui        |  |  |  |  |
| 02-May-2022    | n.a.           | 1.70           | n.a.                  | n.a.                  | 12m Results 2021                       | Alfredo Echevarría Otegui        |  |  |  |  |
| 29-Oct-2021    | n.a.           | 1.64           | n.a.                  | n.a.                  | 6m Results 2021                        | Alfredo Echevarría Otegui        |  |  |  |  |
| 02-Sep-2021    | n.a.           | 1.70           | n.a.                  | n.a.                  | Important news                         | Ana Isabel González García, CIIA |  |  |  |  |
| 25-Jun-2021    | n.a.           | 1.85           | n.a.                  | n.a.                  | Important news                         | Ana Isabel González García, CIIA |  |  |  |  |
| 05-May-2021    | n.a.           | 2.17           | n.a.                  | n.a.                  | 12m Results 2020 - Estimates downgrade | Ana Isabel González García, CIIA |  |  |  |  |
| 03-Nov-2020    | n.a.           | 1.58           | n.a.                  | n.a.                  | 6m Results 2020                        | Ana Isabel González García, CIIA |  |  |  |  |
| 16-Oct-2020    | n.a.           | 1.56           | n.a.                  | n.a.                  | Initiation of Coverage                 | Ana Isabel González García, CIIA |  |  |  |  |

