

**EQUITY - SPAIN**

Sector: Biotechnology

 Closing price: EUR 1,79 (31 Jul 2024)  
 Report date: 1 Aug 2024 (14:10h)

**Important news**  
 Independent Equity Research

**Important news**

 Opinion <sup>(1)</sup>: Positive

 Impact <sup>(1)</sup>: We will maintain our estimates

**Pangaea Oncology (PANG)** is a small Spanish biotech company (Zaragoza), specialising in differentiated cancer diagnosis and treatment and corporate services (molecular diagnostics and biomarker discovery for the pharmaceutical industry). It is run by a prestigious medical team that includes its founders (c.14% of capital). The Villagrá family (Villagrá) and GPI (Mayoral) are reference shareholders.

**Market Data**

Market Cap (Mn EUR and USD)	54,6	59,1
EV (Mn EUR and USD) <sup>(2)</sup>	52,1	56,4
Shares Outstanding (Mn)	30,5	
-12m (Max/Med/Mín EUR)	2,42 / 1,91 / 1,68	
Daily Avg volume (-12m Mn EUR)	0,03	
Rotation <sup>(3)</sup>	13,8	
Factset / Bloomberg	PANG-ES / PANG SM	
Close fiscal year	31-Dec	

**Shareholders Structure (%)<sup>(7)</sup>**

GPI (Domínguez Family, Mayoral)	14,7
Inv. Industriales Serpis	7,3
Vidaro Inv. (Villagrá Blanco Fam.)	7,3
Mirling Europe	7,0
Free Float	11,5

Financials (Mn EUR)	2023	2024e	2025e	2026e
Adj. nº shares (Mn)	30,5	32,1	34,4	34,4
Total Revenues	8,0	13,8	14,8	15,7
Rec. EBITDA	-3,0	-1,1	-0,3	0,2
% growth	9,5	64,3	74,5	181,2
% Rec. EBITDA/Rev.	n.a.	n.a.	n.a.	1,4
% Inc. EBITDA sector <sup>(4)</sup>	-21,2	26,1	37,6	20,5
Net Profit	-4,7	-1,3	-0,8	-0,2
EPS (EUR)	-0,15	-0,04	-0,02	-0,01
% growth	-28,5	72,9	41,9	71,2
Ord. EPS (EUR)	-0,10	-0,04	-0,03	-0,01
% growth	13,3	55,5	37,1	55,3
Rec. Free Cash Flow <sup>(5)</sup>	-3,5	-2,0	-1,0	-0,4
Pay-out (%)	0,0	0,0	0,0	0,0
DPS (EUR)	0,00	0,00	0,00	0,00
Net financial debt	2,9	-1,7	-0,9	-0,7
ND/Rec. EBITDA (x)	n.a.	n.a.	n.a.	-3,3
ROE (%)	n.a.	n.a.	n.a.	n.a.
ROCE (%) <sup>(5)</sup>	n.a.	n.a.	n.a.	0,6

**Ratios & Multiples (x)<sup>(6)</sup>**

P/E	n.a.	n.a.	n.a.	n.a.
Ord. P/E	n.a.	n.a.	n.a.	n.a.
P/BV	3,1	2,4	2,5	2,5
Dividend Yield (%)	0,0	0,0	0,0	0,0
EV/Sales	6,52	3,78	3,51	3,33
EV/Rec. EBITDA	n.a.	n.a.	n.a.	n.a.
EV/EBIT	n.a.	n.a.	n.a.	n.a.
FCF Yield (%) <sup>(5)</sup>	n.a.	n.a.	n.a.	n.a.

(1) The opinion regarding the results is on reported EBITDA with respect to our estimate for the year (12m). The impact reflects whether, due to the results, we envisage a significant revision (>5% - 10%, depending on the sector) of our EBITDA estimate (for any of the estimated years).

(2) Please refer to Appendix 3.

(3) Rotation is the % of the capitalisation traded - 12m.

(4) Sector: Europe Biotechnology.

(5) Please see Appendix 2 for the theoretical tax rate (ROCE) and rec. FCF calculation.

(6) Multiples and ratios calculated over prices at the date of this report.

(7) Others: Founders 11,7%, Eléctrica del Oeste 6,8%, Areyhold 6,6%, Inversiones Orensanas de Patrimonio 6,6%

(\*) Unless otherwise indicated, all the information contained in this report is based on: The Company, Factset and Lighthouse.

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## An equity raise that lends financial wherewithal to PANG and vindicates its M&A growth strategy

**PANG RAISES EUR 6.4MN VIA CASH CAPITAL INCREASE.** PANG has disclosed the result of its cash capital increase without pre-emptive subscription rights (as agreed at the Extraordinary General Meeting held on 26 July 2024) for EUR 6.4Mn (11.5% of its market cap at the close of trading on Wednesday, 31 July 2024). Subscriptions were received for 64.4% of the original target of the increase (EUR 9.9Mn).

**NO MAJOR IMPACT ON SHAREHOLDER STRUCTURE.** Global Portfolio Investments (Mayoral Group; biggest shareholder) subscribed for 21.5%, raising its ownership interest to 14.7% (vs 13.8% pre-increase). The remainder (c.78.5%) was mostly subscribed by sector industrial shareholders that already had interests in the company prior to the capital increase. Ownership of the company has not changed hands. The founders now own 11.7%, down from 13.2%. Non-controlling shareholders will see their interests diluted by 11.4%.

**LIQUIDITY INJECTION THAT WILL RETURN PANG TO A NET CASH POSITION.** In the wake of the acquisitions made in 2023, PANG ended the year with net debt of EUR 2.9Mn (gross debt: EUR 5.7Mn, with 64% at floating rates). The capital inflow (EUR 6.4Mn) ensures a robust financial position, with the primary aim of enabling the company to resume its M&A activity. With revenue now shored up (thanks to acquisitions in clinical care), PANG should focus on the (higher margin) corporate services business. On our estimates, >50% of the proceeds is earmarked to fund growth via M&A.

**WE ARE KEEPING OUR ESTIMATES BUT COULD WELL REVISE THEM UPWARDS.** PANG released its earnings to end-May 2024 (unaudited), with revenue of EUR 5.2Mn and negative EBITDA of EUR 1.4Mn (close to our full-year estimate of EBITDA 2024e of EUR -1.1Mn). Factoring in the seasonality of the business and the achievement of the necessary milestones for the corporate services business, we are sticking to our estimates for the full year (revenue of EUR 13.8Mn and EBITDA of EUR -1.1Mn in 2024e), but the risk of revision is on the upside.

**IN SHORT, THIS IS GOOD NEWS AND INCREASES PANG'S CHANCES OF SURPASSING BREAK EVEN IN 2025.** Its level of revenue is now a reality. PANG has raised c. EUR 35Mn through capital increases over the past six years. The snapshot today is of a company gaining critical mass. All its KPIs (e.g., visits, surgical procedures) have delivered significant growth. The main challenge will be to extract synergies and is beginning to feed through to the P&L (could it reach breakeven at EBITDA level in 25e?). Positive momentum.

**Relative performance (Base 100)**


Stock performance (%)	-1m	-3m	-12m	YTD	-3Y	-5Y
Absolute	3,5	2,3	-17,1	-2,7	9,4	-4,4
vs Ibex 35	2,3	0,3	-27,8	-11,2	-14,2	-22,5
vs Ibex Small Cap Index	2,9	-1,1	-21,2	-9,5	8,3	-28,0
vs Eurostoxx 50	3,9	3,3	-24,0	-9,7	-8,2	-32,0
vs Sector benchmark <sup>(4)</sup>	-1,3	-7,1	-31,3	-16,4	83,0	-1,1

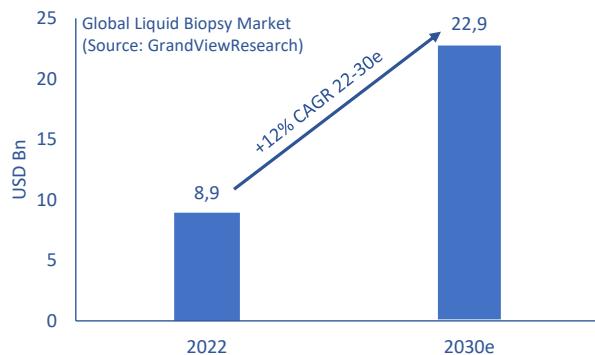
## July 2024 Capital Increase

Shareholders Structure	Shareholders June 2024 (%)	Shareholders post-capital increase 2024	
		(%)	Var. (%)
Global Portfolio Investments*	13.8%	14.7%	6.3%
Vidaro Inversiones	8.2%	7.3%	-11.4%
Inversiones Industriales Serpis*	6.9%	7.3%	6.3%
Ideas de Bombero*	5.8%	5.3%	-7.5%
Inversiones Orensanas de Patrimonio	5.5%	6.6%	21.4%
Mirling Europe*	6.6%	7.0%	6.3%
Irigen, S.L.	6.6%	5.8%	-11.4%
Eléctrica del Oeste, S.L.*	6.4%	6.8%	6.3%
Areyhold S.L.U.*	6.2%	6.6%	6.3%
Projecte Asfodel, S.L.*	5.1%	5.4%	6.3%
Hersol XXI (Solans Family)	4.4%	3.9%	-11.4%
Founders	13.2%	11.7%	-11.4%
Free Float	11.4%	11.5%	1.0%
Total	100.0%	100.0%	

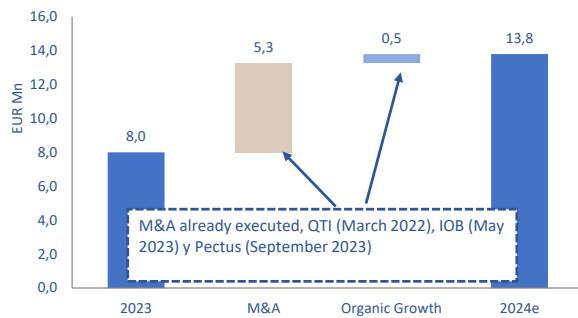
Note\*: Shareholders taking part in the capital increase.

## The company in 8 charts

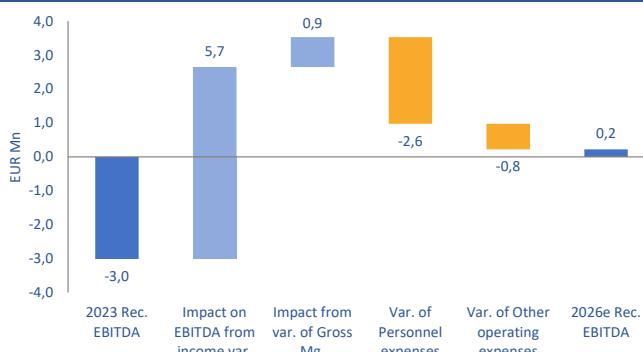
**PANG is committed to a technology (liquid biopsy) with rational expectations for high growth ...**



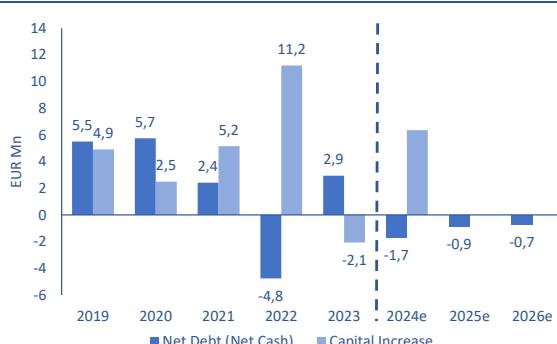
**The M&A already executed in 2023e will explain c. 91% of total growth for the year 2024e**



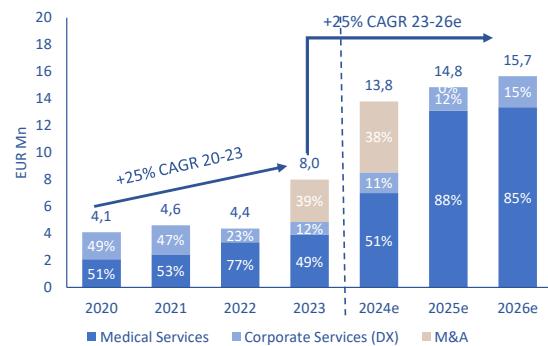
**The combination of growth and improved margins points to breakeven in EBITDA in 2026e...**



**With a strong balance sheet structure (net cash) that will allow it to finance inorganic growth without capital increase**



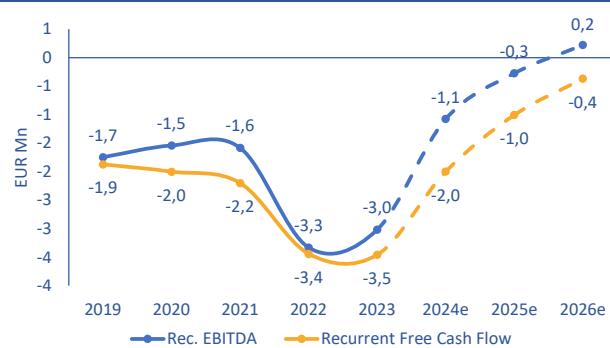
**... and is faced with a genuine step up in scale (+25% CAGR 23-26e)**



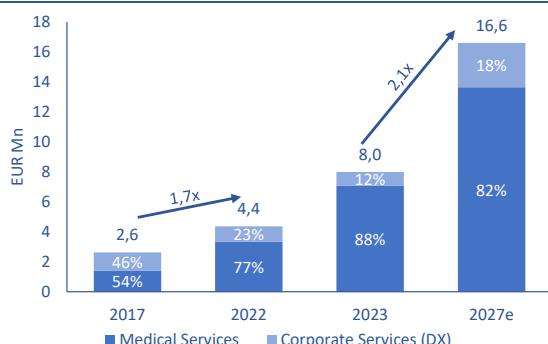
**The improvement of margins is the business' main catalyst (gross margin c. 79% from 2024e)**



**... and will make it possible to reduce cash consumption (breakeven) as early as 2026e**



**The high volume of activity will increase the speed of expansion of molecular diagnostics (liquid biopsy) in the long term**



## Valuation inputs

### Inputs for the DCF Valuation Approach

	2024e	2025e	2026e	Terminal Value <sup>(1)</sup>		
<b>Free Cash Flow "To the Firm"</b>	(2,2)	(0,9)	(0,3)	n.a.		
<b>Market Cap</b>	<b>54,6</b>	At the date of this report				
<b>Net financial debt</b>	<b>-1,7</b>	Debt net of Cash (Lighthouse 2024)				
				Best Case	Worst Case	
Cost of Debt	5,0%	Net debt cost		4,8%	5,3%	
Tax rate (T)	20,0%	T (Normalised tax rate)		=	=	
<b>Net debt cost</b>	<b>4,0%</b>	<b>Kd = Cost of Net Debt * (1-T)</b>		<b>3,8%</b>	<b>4,2%</b>	
Risk free rate (rf)	3,1%	Rf (10y Spanish bond yield)		=	=	
Equity risk premium	6,0%	R (own estimate)		5,5%	6,5%	
Beta (B)	1,3	B (own estimate)		1,2	1,4	
<b>Cost of Equity</b>	<b>10,9%</b>	<b>Ke = Rf + (R * B)</b>		<b>9,7%</b>	<b>12,2%</b>	
Equity / (Equity + Net Debt)	100,0%	E (Market Cap as equity value)		=	=	
Net Debt / (Equity + Net Debt)	0,0%	D		=	=	
<b>WACC</b>	<b>10,9%</b>	<b>WACC = Kd * D + Ke * E</b>		<b>9,7%</b>	<b>12,2%</b>	
<b>G "Fair"</b>	<b>2,0%</b>			<b>2,5%</b>	<b>1,5%</b>	

(1) The terminal value calculated beyond the last FCF estimate does not reflect the company's growth potential (positive/negative) at the date of publication of this report.

### Inputs for the Multiples Valuation Approach

Company	Ticker Factset	Mkt. Cap	P/E 24e	EPS 24e-26e	EV/EBITDA 24e	EBITDA 24e-26e	EV/Sales 24e	Revenues 24e-26e	EBITDA/Sales 24e	FCF Yield 24e	FCF 24e-26e
MDxHealth SA	MDXH-BE	71,4	n.a.	39,1%	n.a.	60,4%	1,2	15,0%	n.a.	n.a.	43,2%
Atry Health	ATRY-ES	259,2	69,0	n.a.	10,9	13,5%	2,1	7,1%	19,6%	5,0%	30,2%
Guardant Health Inc	GH-US	3.972,7	n.a.	10,6%	n.a.	11,5%	6,6	20,4%	n.a.	n.a.	-0,1%
Exact Sciences Corp	EXAS-US	7.789,8	n.a.	71,6%	32,1	40,8%	3,7	13,1%	11,4%	1,4%	n.a.
Neogenomics Inc.	NEO-US	2.099,8	n.a.	n.a.	n.a.	50,6%	3,8	9,4%	5,0%	n.a.	n.a.
<b>Molecular Diagnostic Laboratories</b>		<b>69,0</b>		<b>40,4%</b>	<b>21,5</b>	<b>35,4%</b>	<b>3,5</b>	<b>13,0%</b>	<b>12,0%</b>	<b>3,2%</b>	<b>24,4%</b>
Thermo Fisher	TMO-US	216.358,8	28,2	11,2%	24,2	9,4%	6,1	6,9%	25,2%	3,0%	15,8%
Qiagen	QGEN-US	9.121,1	21,0	8,8%	14,8	9,1%	5,3	6,4%	35,4%	4,9%	4,7%
Danaher	DHR-US	184.928,2	36,6	13,0%	28,3	10,1%	9,1	7,9%	32,1%	2,9%	11,2%
Agilent	A-US	38.124,9	27,2	10,0%	22,4	8,5%	6,5	6,3%	29,1%	3,0%	16,7%
Becton Dickinson	BDX-US	64.382,1	18,5	9,5%	14,7	11,5%	4,2	5,7%	28,4%	4,3%	21,3%
<b>Advanced Medical Equipment</b>		<b>26,3</b>		<b>10,5%</b>	<b>20,9</b>	<b>9,7%</b>	<b>6,2</b>	<b>6,7%</b>	<b>30,0%</b>	<b>3,6%</b>	<b>13,9%</b>
Roche	ROG-CH	245.502,1	15,7	7,7%	11,2	6,4%	4,2	5,1%	37,8%	5,9%	6,3%
<b>PANG</b>	<b>PANG-ES</b>	<b>54,6</b>	n.a.	<b>59,1%</b>	n.a.	<b>59,2%</b>	<b>3,8</b>	<b>6,5%</b>	n.a.	n.a.	<b>71,4%</b>

### Free Cash Flow sensitivity analysis (2025e)

#### A) Rec. EBITDA and EV/EBITDA sensitivity to changes in EBITDA/Sales

Scenario	EBITDA/Sales 25e		EBITDA 25e	EV/EBITDA 25e
	Max	Central		
	-8,6%		(1,3)	-40,8x
	-7,8%		(1,2)	-45,0x
	-7,0%		(1,0)	-50,1x

#### B) Rec. FCF sensitivity to changes in EBITDA and CAPEX/sales

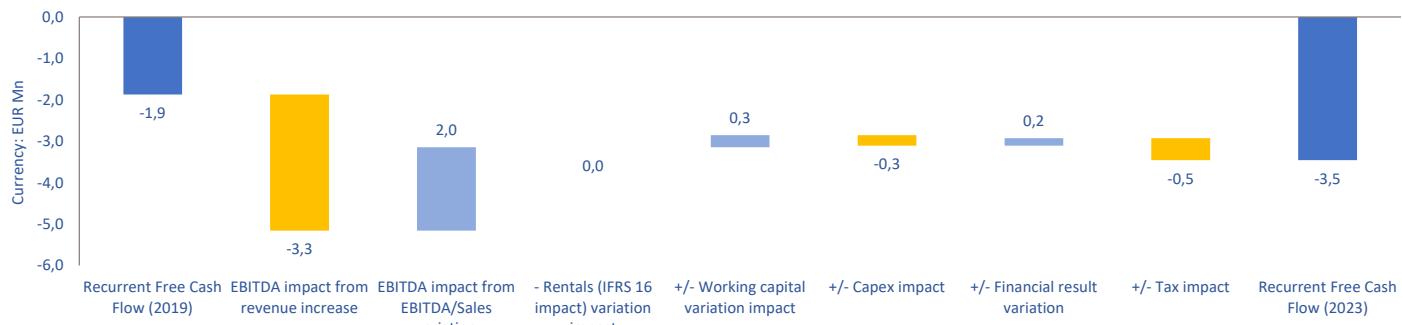
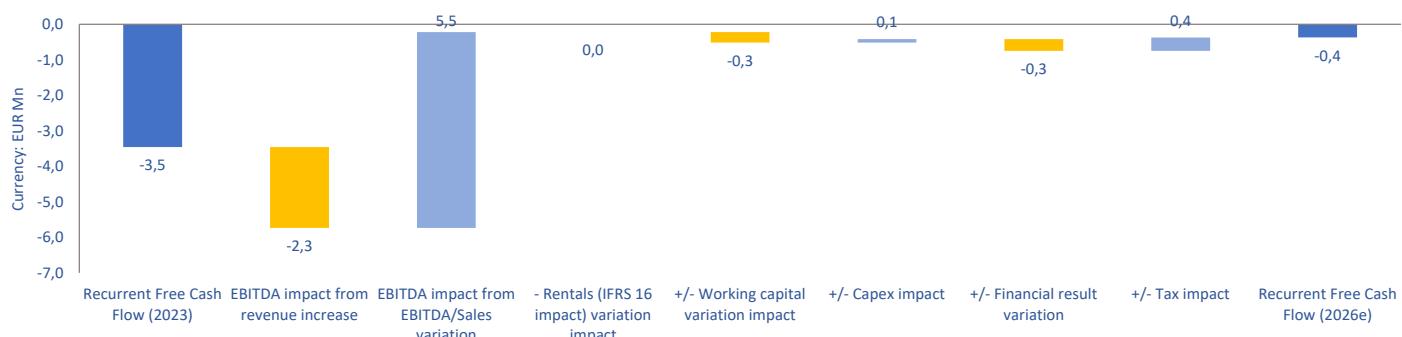
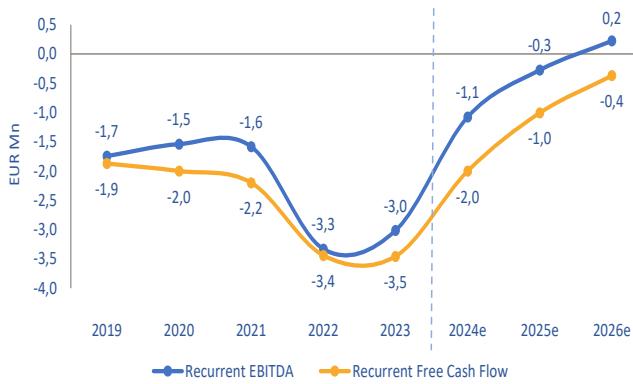
Rec. FCF EUR Mn	CAPEX/Sales 25e		
	EBITDA 25e	0,9%	1,0%
(1,3)	(2,0)	(2,0)	(2,0)
(1,2)	(1,9)	(1,9)	(1,9)
(1,0)	(1,8)	(1,8)	(1,8)

## Appendix 1. Financial Projections

Balance Sheet (EUR Mn)	2019	2020	2021	2022	2023	2024e	2025e	2026e	CAGR	
Intangible assets	7,1	7,0	8,2	9,6	12,7	12,4	12,3	12,1		
Fixed assets	0,6	0,6	0,4	0,4	0,5	0,5	0,5	0,5		
Other Non Current Assets	4,0	3,9	4,0	4,0	2,7	2,2	1,8	1,5		
Financial Investments	0,0	0,0	0,6	0,5	0,1	(0,0)	(0,1)	(0,2)		
Goodwill & Other Intangibles	0,0	0,0	0,0	0,6	3,2	3,2	3,2	3,2		
Current assets	3,6	4,3	4,6	4,8	6,8	10,5	11,4	11,9		
<b>Total assets</b>	<b>15,4</b>	<b>15,8</b>	<b>17,9</b>	<b>19,9</b>	<b>26,0</b>	<b>28,9</b>	<b>29,1</b>	<b>29,0</b>		
Equity	8,3	8,3	14,1	22,9	17,8	22,9	22,0	21,8		
Minority Interests	-	-	-	0,2	1,0	0,8	0,7	0,6		
Provisions & Other L/T Liabilities	0,3	0,2	0,3	0,3	1,0	1,0	1,0	1,0		
Other Non Current Liabilities	-	-	-	-	-	-	-	-		
Net financial debt	5,5	5,7	2,4	(4,8)	2,9	(1,7)	(0,9)	(0,7)		
Current Liabilities	1,3	1,5	1,1	1,3	3,2	5,9	6,3	6,4		
<b>Equity &amp; Total Liabilities</b>	<b>15,4</b>	<b>15,8</b>	<b>17,9</b>	<b>19,9</b>	<b>26,0</b>	<b>28,9</b>	<b>29,1</b>	<b>29,0</b>		
P&L (EUR Mn)	2019	2020	2021	2022	2023	2024e	2025e	2026e	19-23	23-26e
<b>Total Revenues</b>	<b>3,3</b>	<b>4,1</b>	<b>4,6</b>	<b>4,4</b>	<b>8,0</b>	<b>13,8</b>	<b>14,8</b>	<b>15,7</b>	<b>24,6%</b>	<b>25,1%</b>
<i>Total Revenues growth</i>	<i>8,4%</i>	<i>23,6%</i>	<i>12,3%</i>	<i>-5,1%</i>	<i>83,1%</i>	<i>72,5%</i>	<i>7,6%</i>	<i>5,5%</i>		
COGS	(1,1)	(1,6)	(1,5)	(2,6)	(2,2)	(3,0)	(3,2)	(3,3)		
<b>Gross Margin</b>	<b>2,2</b>	<b>2,5</b>	<b>3,1</b>	<b>1,8</b>	<b>5,8</b>	<b>10,8</b>	<b>11,7</b>	<b>12,3</b>	<b>27,1%</b>	<b>28,6%</b>
<i>Gross Margin/Revenues</i>	<i>66,9%</i>	<i>61,9%</i>	<i>66,6%</i>	<i>41,3%</i>	<i>72,5%</i>	<i>77,9%</i>	<i>78,8%</i>	<i>78,8%</i>		
Personnel Expenses	(2,7)	(2,8)	(3,2)	(3,6)	(5,6)	(8,0)	(8,1)	(8,2)		
Other Operating Expenses	(1,3)	(1,2)	(1,5)	(1,5)	(3,2)	(3,8)	(3,9)	(3,9)		
<b>Recurrent EBITDA</b>	<b>(1,7)</b>	<b>(1,5)</b>	<b>(1,6)</b>	<b>(3,3)</b>	<b>(3,0)</b>	<b>(1,1)</b>	<b>(0,3)</b>	<b>0,2</b>	<b>-14,7%</b>	<b>27,5%</b>
<i>Recurrent EBITDA growth</i>	<i>25,3%</i>	<i>11,7%</i>	<i>-2,8%</i>	<i>-110,5%</i>	<i>9,5%</i>	<i>64,3%</i>	<i>74,5%</i>	<i>181,2%</i>		
<i>Rec. EBITDA/Revenues</i>	<i>n.a.</i>	<i>n.a.</i>	<i>n.a.</i>	<i>n.a.</i>	<i>n.a.</i>	<i>n.a.</i>	<i>n.a.</i>	<i>1,4%</i>		
Restructuring Expense & Other non-rec.	0,3	0,2	(0,1)	(0,3)	(0,4)	0,2	0,2	0,2		
<b>EBITDA</b>	<b>(1,4)</b>	<b>(1,3)</b>	<b>(1,6)</b>	<b>(3,6)</b>	<b>(3,5)</b>	<b>(0,8)</b>	<b>(0,0)</b>	<b>0,4</b>	<b>-25,2%</b>	<b>28,7%</b>
Depreciation & Provisions	(3,1)	(2,4)	(1,0)	(1,2)	(2,3)	(2,2)	(2,2)	(2,2)		
Capitalized Expense	2,2	2,1	2,1	2,3	2,0	1,9	1,9	1,9		
Rentals (IFRS 16 impact)	-	-	-	-	-	-	-	-		
<b>EBIT</b>	<b>(2,3)</b>	<b>(1,6)</b>	<b>(0,5)</b>	<b>(2,6)</b>	<b>(3,8)</b>	<b>(1,2)</b>	<b>(0,4)</b>	<b>0,1</b>	<b>-13,6%</b>	<b>26,8%</b>
<i>EBIT growth</i>	<i>-26,7%</i>	<i>29,3%</i>	<i>67,1%</i>	<i>-380,1%</i>	<i>-49,3%</i>	<i>68,6%</i>	<i>68,7%</i>	<i>139,5%</i>		
<i>EBIT/Revenues</i>	<i>n.a.</i>	<i>n.a.</i>	<i>n.a.</i>	<i>n.a.</i>	<i>n.a.</i>	<i>n.a.</i>	<i>n.a.</i>	<i>0,9%</i>		
Impact of Goodwill & Others	(2,5)	-	-	-	-	-	-	-		
Net Financial Result	(0,2)	(0,2)	(0,4)	(0,1)	0,4	(0,0)	(0,3)	(0,3)		
Income by the Equity Method	-	(0,0)	(0,2)	(0,2)	(0,1)	(0,1)	(0,1)	(0,1)		
<b>Ordinary Profit</b>	<b>(5,0)</b>	<b>(1,9)</b>	<b>(1,1)</b>	<b>(2,8)</b>	<b>(3,5)</b>	<b>(1,3)</b>	<b>(0,8)</b>	<b>(0,3)</b>	<b>8,4%</b>	<b>54,7%</b>
<i>Ordinary Profit Growth</i>	<i>-134,2%</i>	<i>62,6%</i>	<i>41,1%</i>	<i>-158,5%</i>	<i>-23,5%</i>	<i>63,7%</i>	<i>34,3%</i>	<i>61,1%</i>		
Extraordinary Results	-	-	-	-	-	-	-	-		
<b>Profit Before Tax</b>	<b>(5,0)</b>	<b>(1,9)</b>	<b>(1,1)</b>	<b>(2,8)</b>	<b>(3,5)</b>	<b>(1,3)</b>	<b>(0,8)</b>	<b>(0,3)</b>	<b>8,4%</b>	<b>54,7%</b>
Tax Expense	0,1	0,1	0,5	0,1	(1,3)	(0,2)	(0,1)	(0,0)		
<i>Effective Tax Rate</i>	<i>n.a.</i>	<i>n.a.</i>	<i>n.a.</i>	<i>n.a.</i>	<i>n.a.</i>	<i>n.a.</i>	<i>n.a.</i>	<i>n.a.</i>		
Minority Interests	-	-	-	0,0	0,1	0,1	0,1	0,1		
Discontinued Activities	-	-	-	-	-	-	-	-		
<b>Net Profit</b>	<b>(4,8)</b>	<b>(1,8)</b>	<b>(0,6)</b>	<b>(2,7)</b>	<b>(4,7)</b>	<b>(1,3)</b>	<b>(0,8)</b>	<b>(0,2)</b>	<b>1,0%</b>	<b>62,9%</b>
<i>Net Profit growth</i>	<i>-286,4%</i>	<i>63,8%</i>	<i>63,4%</i>	<i>-322,5%</i>	<i>-71,7%</i>	<i>71,5%</i>	<i>37,8%</i>	<i>71,2%</i>		
<b>Ordinary Net Profit</b>	<b>(5,3)</b>	<b>(2,1)</b>	<b>(1,0)</b>	<b>(2,5)</b>	<b>(2,9)</b>	<b>(1,4)</b>	<b>(0,9)</b>	<b>(0,4)</b>	<b>13,9%</b>	<b>47,9%</b>
<i>Ordinary Net Profit growth</i>	<i>-123,7%</i>	<i>60,3%</i>	<i>51,1%</i>	<i>-144,6%</i>	<i>-15,9%</i>	<i>53,2%</i>	<i>32,6%</i>	<i>55,3%</i>		
Cash Flow (EUR Mn)	2019	2020	2021	2022	2023	2024e	2025e	2026e	19-23	23-26e
<b>Recurrent EBITDA</b>	-	-	-	-	-	<b>(1,1)</b>	<b>(0,3)</b>	<b>0,2</b>	<b>-14,7%</b>	<b>27,5%</b>
Rentals (IFRS 16 impact)	-	-	-	-	-	(1,0)	(0,5)	(0,4)		
Working Capital Increase	-	-	-	-	-	<b>-2,1</b>	<b>-0,8</b>	<b>-0,1</b>	<b>-10,1%</b>	<b>64,5%</b>
<b>Recurrent Operating Cash Flow</b>	-	-	-	-	-	(0,1)	(0,1)	(0,2)		
CAPEX	-	-	-	-	-	(0,0)	(0,3)	(0,3)		
Net Financial Result affecting the Cash Flow	-	-	-	-	-	0,3	0,3	0,3		
Tax Expense	-	-	-	-	-	<b>(2,0)</b>	<b>(1,0)</b>	<b>(0,4)</b>	<b>-16,6%</b>	<b>52,5%</b>
<b>Recurrent Free Cash Flow</b>	-	-	-	-	-	0,2	0,2	0,2		
Restructuring Expense & Other non-rec.	-	-	-	-	-	-	-	-		
- Acquisitions / + Divestures of assets	-	-	-	-	-	-	-	-		
Extraordinary Inc./Exp. Affecting Cash Flow	-	-	-	-	-	-	-	-		
<b>Free Cash Flow</b>	-	-	-	-	-	<b>(1,8)</b>	<b>(0,8)</b>	<b>(0,1)</b>	<b>-34,3%</b>	<b>70,1%</b>
Capital Increase	-	-	-	-	-	6,4	-	-		
Dividends	-	-	-	-	-	-	-	-		
<b>Net Debt Variation</b>	-	-	-	-	-	<b>(4,6)</b>	<b>0,8</b>	<b>0,1</b>		

## Appendix 2. Free Cash Flow

	2020	2021	2022	2023	2024e	2025e	2026e	20-23	CAGR 23-26e
<b>A) Cash Flow Analysis (EUR Mn)</b>									
<b>Recurrent EBITDA</b>	(1,5)	(1,6)	(3,3)	(3,0)	(1,1)	(0,3)	0,2	-25,1%	27,5%
Recurrent EBITDA growth	11,7%	-2,8%	-110,5%	9,5%	64,3%	74,5%	181,2%		
Rec. EBITDA/Revenues	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	1,4%		
- Rentals (IFRS 16 impact)	-	-	-	-	-	-	-		
+/- Working Capital increase	(0,5)	(0,7)	(0,0)	(0,1)	(1,0)	(0,5)	(0,4)	-14,9%	64,5%
= Recurrent Operating Cash Flow	(2,0)	(2,3)	(3,4)	(3,1)	(2,1)	(0,8)	(0,1)		
Rec. Operating Cash Flow growth	3,2%	-11,0%	-49,7%	8,7%	31,8%	61,9%	82,8%		
Rec. Operating Cash Flow / Sales	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.		
- CAPEX	(0,1)	(0,3)	(0,0)	(0,3)	(0,1)	(0,1)	(0,2)		
- Net Financial Result affecting Cash Flow	(0,2)	(0,4)	(0,1)	(0,0)	(0,0)	(0,3)	(0,3)		
- Taxes	0,3	0,7	0,1	(0,1)	0,3	0,3	0,3		
= Recurrent Free Cash Flow	(2,0)	(2,2)	(3,4)	(3,5)	(2,0)	(1,0)	(0,4)	-20,0%	52,5%
Rec. Free Cash Flow growth	-6,9%	-10,0%	-56,4%	-0,5%	42,1%	49,7%	63,3%		
Rec. Free Cash Flow / Revenues	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.		
- Restructuring expenses & others	(0,0)	0,1	(0,3)	(0,4)	0,2	0,2	0,2		
- Acquisitions / + Divestments	(0,3)	(0,2)	(0,1)	(1,5)	-	-	-		
+/- Extraordinary Inc./Exp. affecting Cash Flow	-	-	-	-	-	-	-		
= Free Cash Flow	(2,3)	(2,4)	(3,9)	(5,4)	(1,8)	(0,8)	(0,1)	-32,0%	70,1%
Free Cash Flow growth	-41,1%	-0,8%	-63,3%	-39,9%	67,3%	55,7%	81,5%		
Recurrent Free Cash Flow - Yield (s/Mkt Cap)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.		
Free Cash Flow Yield (s/Mkt Cap)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.		
<b>B) Analytical Review of Annual Recurrent Free Cash Flow Performance (Eur Mn)</b>									
Recurrent FCF(FY - 1)	(1,9)	(2,0)	(2,2)	(3,4)	(3,5)	(2,0)	(1,0)		
EBITDA impact from revenue increase	(0,4)	(0,2)	0,1	(2,8)	(2,2)	(0,1)	(0,0)		
EBITDA impact from EBITDA/Sales variation	0,6	0,1	(1,8)	3,1	4,1	0,9	0,5		
= Recurrent EBITDA variation	0,2	(0,0)	(1,7)	0,3	1,9	0,8	0,5		
- Rentals (IFRS 16 impact) variation impact	-	-	-	-	-	-	-		
+/- Working capital variation impact	(0,1)	(0,2)	0,6	(0,0)	(1,0)	0,5	0,2		
= Recurrent Operating Cash Flow variation	0,1	(0,2)	(1,1)	0,3	1,0	1,3	0,7		
+/- CAPEX impact	(0,1)	(0,3)	0,3	(0,2)	0,1	(0,0)	(0,0)		
+/- Financial result variation	(0,0)	(0,2)	0,2	0,1	(0,0)	(0,3)	-		
+/- Tax impact	(0,1)	0,4	(0,7)	(0,2)	0,4	0,0	(0,0)		
= Recurrent Free Cash Flow variation	(0,1)	(0,2)	(1,2)	(0,0)	1,5	1,0	0,6		
Recurrent Free Cash Flow	(2,0)	(2,2)	(3,4)	(3,5)	(2,0)	(1,0)	(0,4)		
<b>C) "FCF to the Firm" (pre debt service) (EUR Mn)</b>									
EBIT	(1,6)	(0,5)	(2,6)	(3,8)	(1,2)	(0,4)	0,1	-33,0%	26,8%
* Theoretical Tax rate	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%		
= Taxes (pre- Net Financial Result)	-	-	-	-	-	-	-		
Recurrent EBITDA	(1,5)	(1,6)	(3,3)	(3,0)	(1,1)	(0,3)	0,2	-25,1%	27,5%
- Rentals (IFRS 16 impact)	-	-	-	-	-	-	-		
+/- Working Capital increase	(0,5)	(0,7)	(0,0)	(0,1)	(1,0)	(0,5)	(0,4)		
= Recurrent Operating Cash Flow	(2,0)	(2,3)	(3,4)	(3,1)	(2,1)	(0,8)	(0,1)	-14,9%	64,5%
- CAPEX	(0,1)	(0,3)	(0,0)	(0,3)	(0,1)	(0,1)	(0,2)		
- Taxes (pre- Financial Result)	-	-	-	-	-	-	-		
= Recurrent Free Cash Flow (To the Firm)	(2,1)	(2,6)	(3,4)	(3,3)	(2,2)	(0,9)	(0,3)	-16,6%	55,5%
Rec. Free Cash Flow (To the Firm) growth	-0,2%	-22,5%	-31,8%	1,7%	32,9%	57,6%	68,9%		
Rec. Free Cash Flow (To the Firm) / Revenues	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.		
- Acquisitions / + Divestments	(0,3)	(0,2)	(0,1)	(1,5)	-	-	-		
+/- Extraordinary Inc./Exp. affecting Cash Flow	-	-	-	-	-	-	-		
= Free Cash Flow "To the Firm"	(2,4)	(2,8)	(3,5)	(4,8)	(2,2)	(0,9)	(0,3)	-25,8%	60,7%
Free Cash Flow (To the Firm) growth	-15,8%	-16,1%	-24,6%	-37,7%	53,7%	57,6%	68,9%		
Rec. Free Cash Flow To the Firm Yield (o/EV)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.		
Free Cash Flow "To the Firm" - Yield (o/EV)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.		

**Recurrent Free Cash Flow accumulated variation analysis (2019 - 2023)**

**Recurrent Free Cash Flow accumulated variation analysis (2023 - 2026e)**

**Recurrent EBITDA vs Recurrent Free Cash Flow**

**Stock performance vs EBITDA 12m forward**

**Appendix 3. EV breakdown at the date of this report**

	EUR Mn	Source
Market Cap	54,6	
+ Minority Interests	1,0	12m Results 2023
+ Provisions & Other L/T Liabilities	1,0	12m Results 2023
+ Net financial debt	(1,7)	Lighthouse 2024
- Financial Investments	0,1	12m Results 2023
+/- Others <sup>(1)</sup>	(2,7)	12m Results 2023
<b>Enterprise Value (EV)</b>	<b>52,1</b>	
(1) Tax loss carry forward		

## Appendix 4. Historical performance <sup>(1)</sup>

Historical performance (EUR Mn)	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024e	2025e	2026e	15-23	23-26e	CAGR
Total Revenues	3,1	1,7	1,9	2,5	2,6	3,1	3,3	4,1	4,6	4,4	8,0	13,8	14,8	15,7	19,3%	25,1%	
Total Revenues growth	17,7%	-44,4%	13,5%	29,1%	4,1%	16,7%	8,4%	23,6%	12,3%	-5,1%	83,1%	72,5%	7,6%	5,5%			
EBITDA	(0,5)	(1,6)	(2,0)	(3,3)	(4,5)	(2,1)	(1,4)	(1,3)	(1,6)	(3,6)	(3,5)	(0,8)	(0,0)	0,4	-7,4%	28,7%	
EBITDA growth	61,2%	-237,0%	-22,1%	-69,4%	-37,0%	54,0%	32,7%	8,1%	-27,6%	-120,3%	4,8%	75,7%	94,1%	n.a.			
EBITDA/Sales	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	2,9%			
Net Profit	0,1	(0,2)	(0,5)	(0,6)	(1,6)	(1,3)	(4,8)	(1,8)	(0,6)	(2,7)	(4,7)	(1,3)	(0,8)	(0,2)	-32,6%	62,9%	
Net Profit growth	124,9%	-289,1%	-147,7%	-22,2%	-177,0%	23,9%	-286,4%	63,8%	63,4%	-322,5%	-71,7%	71,5%	37,8%	71,2%			
Adjusted number shares (Mn)	0,2	0,2	0,2	11,9	11,9	14,5	17,1	18,9	22,8	30,5	32,1	34,4	34,4				
EPS (EUR)	0,63	-1,20	-2,63	-3,23	-0,14	-0,10	-0,33	-0,10	-0,03	-0,12	-0,15	-0,04	-0,02	-0,01	29,9%	64,4%	
EPS growth	n.a.	n.a.	n.a.	-23,0%	95,7%	23,9%	n.a.	69,3%	66,8%	n.a.	-28,5%	72,9%	41,9%	71,2%			
Ord. EPS (EUR)	0,57	-1,28	-2,91	-3,27	-0,14	-0,12	-0,37	-0,12	-0,05	-0,11	-0,10	-0,04	-0,03	-0,01	34,7%	50,0%	
Ord. EPS growth	n.a.	n.a.	n.a.	-12,3%	95,9%	13,2%	n.a.	66,3%	55,6%	n.a.	13,3%	55,5%	37,1%	55,3%			
CAPEX	(0,1)	(0,1)	(0,2)	(0,5)	(0,2)	(0,0)	(0,0)	(0,1)	(0,3)	(0,0)	(0,3)	(0,1)	(0,1)	(0,2)			
CAPEX/Sales %	3,5%	3,5%	12,0%	21,8%	5,9%	0,9%	0,0%	1,7%	7,0%	0,5%	3,2%	1,0%	1,0%	1,0%			
Free Cash Flow	(0,7)	(1,9)	(2,8)	(2,8)	(5,8)	(2,7)	(1,7)	(2,3)	(2,4)	(3,9)	(5,4)	(1,8)	(0,8)	(0,1)	-8,6%	70,1%	
ND/EBITDA (x) <sup>(2)</sup>	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	-1,7x		
P/E (x)	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.			
EV/Sales (x)	1,19x	3,26x	4,30x	1,92x	16,34x	10,84x	10,50x	8,45x	6,33x	6,99x	6,86x	3,78x	3,51x	3,33x			
EV/EBITDA (x) <sup>(2)</sup>	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.	n.a.			
Absolute performance	n.a.	n.a.	n.a.	n.a.	-22,0%	-3,8%	-16,3%	-5,9%	-1,9%	6,0%	12,2%	-2,7%					
Relative performance vs Ibex 35	n.a.	n.a.	n.a.	n.a.	-27,4%	13,2%	-25,2%	11,3%	-9,1%	12,2%	-8,6%	-11,2%					

Note 1: The multiples are historical, calculated based on the price and EV at the end of each year, except (if applicable) in the current year, when multiples would be given at current prices.

The absolute and relative behavior corresponds to each exercise (1/1 to 31/12). The source, both historical multiples and the evolution of the price, is Factset.

Note 2: All ratios and multiples on EBITDA refer to total EBITDA (not to recurrent EBITDA).

## Appendix 5. Main peers 2024e

Market data	EUR Mn	Molecular Diagnostic Laboratories				Advanced Medical Equipment					Global Leader				
		MDxHealth SA	Atrys Health	Guardant Health Inc	Exact Sciences Corp	Neogenomics Inc.	Average	Thermo Fisher	Qiagen	Danaher	Agilent	Becton Dickinson	Average	Roche	PANG
Basic financial information	Ticker (Factset)	MDXH-BE	ATRY-ES	GH-US	EXAS-US	NEO-US		TMO-US	QGEN-US	DHR-US	A-US	BDX-US		ROG-CH	PANG-ES
	Country	Belgium	Spain	USA	USA	USA		USA	Netherlands	USA	USA	USA		Switzerland	Spain
	Market cap	71,4	259,2	3.972,7	7.789,8	2.099,8		216.358,8	9.121,1	184.928,2	38.124,9	64.382,1		245.502,1	54,6
	Enterprise value (EV)	96,0	471,1	4.174,3	9.566,6	2.301,9		241.191,1	9.685,0	199.567,3	38.942,8	78.049,9		270.108,6	52,1
	Total Revenues	77,9	220,8	629,3	2.615,7	610,6		39.663,0	1.842,7	21.972,4	5.969,6	18.698,5		63.896,2	13,8
	Total Revenues growth	20,0%	9,5%	20,8%	13,2%	11,7%	15,0%	0,1%	1,5%	-0,5%	-5,5%	4,4%	0,0%	3,7%	72,5%
	2y CAGR (24e - 26e)	15,0%	7,1%	20,4%	13,1%	9,4%	13,0%	6,9%	6,4%	7,9%	6,3%	5,7%	6,7%	5,1%	6,5%
	EBITDA	(11,7)	43,3	(272,8)	297,6	30,6		9.979,7	653,2	7.059,7	1.736,3	5.301,2		24.177,7	(0,8)
	EBITDA growth	36,6%	29,3%	43,2%	521,7%	237,6%	173,7%	-0,5%	8,6%	2,6%	-1,1%	31,7%	8,3%	16,2%	75,7%
	2y CAGR (24e - 26e)	60,4%	13,5%	11,5%	40,8%	50,6%	35,4%	9,4%	9,1%	10,1%	8,5%	11,5%	9,7%	6,4%	59,2%
	EBITDA/Revenues	n.a.	19,6%	n.a.	11,4%	5,0%	12,0%	25,2%	35,4%	32,1%	29,1%	28,4%	30,0%	37,8%	n.a.
	EBIT	(18,3)	12,4	(383,7)	(176,5)	(81,2)		8.964,4	518,4	6.400,2	1.590,6	4.512,9		21.299,2	(1,2)
	EBIT growth	26,3%	226,9%	26,2%	38,6%	9,1%	65,4%	30,3%	26,0%	31,2%	5,7%	122,4%	43,1%	24,1%	68,6%
	2y CAGR (24e - 26e)	41,5%	58,6%	7,3%	73,6%	44,4%	45,1%	9,5%	8,8%	11,6%	9,4%	8,7%	9,6%	6,8%	45,7%
	EBIT/Revenues	n.a.	5,6%	n.a.	n.a.	n.a.	5,6%	22,6%	28,1%	29,1%	26,6%	24,1%	26,1%	33,3%	n.a.
	Net Profit	(26,0)	(4,1)	(367,9)	(176,1)	(67,3)		7.694,5	441,3	5.160,5	1.407,5	3.506,6		14.217,4	(1,3)
	Net Profit growth	34,7%	86,7%	17,0%	6,7%	17,2%	32,4%	38,9%	39,9%	32,3%	22,8%	148,0%	56,4%	17,8%	71,5%
	2y CAGR (24e - 26e)	38,9%	n.a.	11,9%	70,3%	47,9%	42,3%	10,1%	8,2%	12,5%	8,3%	9,7%	9,8%	9,4%	57,7%
	CAPEX/Sales %	6,7%	5,6%	6,3%	5,0%	3,7%	5,5%	3,4%	8,2%	4,8%	6,0%	4,5%	5,4%	7,1%	-1,0%
	Free Cash Flow	(16,6)	13,0	(274,8)	108,4	n.a.		6.453,4	450,3	5.304,9	1.148,1	2.747,1		14.381,2	(1,8)
	Net financial debt	102,8	169,4	45,3	1.504,2	230,4		22.573,7	286,0	11.711,4	948,1	12.210,6		15.558,5	(1,7)
	ND/EBITDA (x)	n.a.	3,9	n.a.	5,1	7,5	5,5	2,3	0,4	1,7	0,5	2,3	1,4	0,6	n.a.
	Pay-out	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	7,0%	0,0%	12,8%	18,2%	28,5%	13,3%	57,8%	0,0%
Multiples and Ratios	P/E (x)	n.a.	69,0	n.a.	n.a.	n.a.	69,0	28,2	21,0	36,6	27,2	18,5	26,3	15,7	n.a.
	P/BV (x)	n.a.	0,9	n.a.	2,6	2,5	2,0	4,8	2,5	3,9	6,7	2,7	4,1	6,5	2,4
	EV/Revenues (x)	1,2	2,1	6,6	3,7	3,8	3,5	6,1	5,3	9,1	6,5	4,2	6,2	4,2	3,8
	EV/EBITDA (x)	n.a.	10,9	n.a.	32,1	n.a.	21,5	24,2	14,8	28,3	22,4	14,7	20,9	11,2	n.a.
	EV/EBIT (x)	n.a.	38,0	n.a.	n.a.	n.a.	38,0	26,9	18,7	31,2	24,5	17,3	23,7	12,7	n.a.
	ROE	n.a.	1,3	n.a.	n.a.	0,9	1,1	17,1	12,0	10,6	24,5	14,6	15,7	41,3	n.a.
	FCF Yield (%)	n.a.	5,0	n.a.	1,4	n.a.	3,2	3,0	4,9	2,9	3,0	4,3	3,6	5,9	n.a.
	DPS	0,00	0,00	0,00	0,00	0,00	0,00	1,39	0,00	0,90	0,87	3,49	1,33	10,29	0,00
	Dvd Yield	n.a.	0,0%	0,0%	0,0%	0,0%	0,0%	0,2%	0,0%	0,4%	0,7%	1,6%	0,6%	3,4%	0,0%

Note 1: Financial data, multiples and ratios based on market consensus (Factset). In the case of the company analyzed, own estimates (Lighthouse).

Note 2: All ratios and multiples on EBITDA refer to total EBITDA (not to recurrent EBITDA).

# LIGHTHOUSE

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#### Notes and Reports History

Date of report	Recommendation	Price (EUR)	Target price (EUR)	Period of validity	Reason for report	Analyst
01-Aug-2024	n.a.	1.79	n.a.	n.a.	Important news	Luis Esteban Arribas, CESGA
27-May-2024	n.a.	1.85	n.a.	n.a.	Small & Micro Caps (Spain)	Alfredo Echevarría Otegui
03-May-2024	n.a.	1.75	n.a.	n.a.	12m Results 2023 - Estimates downgrade	Luis Esteban Arribas, CESGA
02-Nov-2023	n.a.	2.06	n.a.	n.a.	6m Results 2023	Luis Esteban Arribas, CESGA
20-Jul-2023	n.a.	2.04	n.a.	n.a.	Important news - Estimates upgrade	Luis Esteban Arribas, CESGA
12-Jun-2023	n.a.	2.14	n.a.	n.a.	Small & Micro Caps (Spain)	David López Sánchez
18-May-2023	n.a.	2.06	n.a.	n.a.	Estimates upgrade	Luis Esteban Arribas, CESGA
10-May-2023	n.a.	2.00	n.a.	n.a.	Important news	Luis Esteban Arribas, CESGA
04-May-2023	n.a.	1.84	n.a.	n.a.	12m Results 2022	Luis Esteban Arribas, CESGA
31-Oct-2022	n.a.	1.47	n.a.	n.a.	6m Results 2022 - Estimates downgrade	Luis Esteban Arribas, CESGA
14-Jul-2022	n.a.	1.46	n.a.	n.a.	Important news	Alfredo Echevarría Otegui
02-May-2022	n.a.	1.70	n.a.	n.a.	12m Results 2021	Alfredo Echevarría Otegui
29-Oct-2021	n.a.	1.64	n.a.	n.a.	6m Results 2021	Alfredo Echevarría Otegui
02-Sep-2021	n.a.	1.70	n.a.	n.a.	Important news	Ana Isabel González García, CIIA
25-Jun-2021	n.a.	1.85	n.a.	n.a.	Important news	Ana Isabel González García, CIIA
05-May-2021	n.a.	2.17	n.a.	n.a.	12m Results 2020 - Estimates downgrade	Ana Isabel González García, CIIA
03-Nov-2020	n.a.	1.58	n.a.	n.a.	6m Results 2020	Ana Isabel González García, CIIA
16-Oct-2020	n.a.	1.56	n.a.	n.a.	Initiation of Coverage	Ana Isabel González García, CIIA

